

SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS 900 Wilshire Blvd., Ste. 1700 Los Angeles, CA 90017 T: (213) 236-1800 www.scag.ca.gov

#### **REGIONAL COUNCIL OFFICERS**

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First Vice President Curt Hagman, County of San Bernardino

Second Vice President Cindy Allen, Long Beach

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Executive/Administration Art Brown, Buena Park

Community, Economic & Human Development Frank Yokoyama, Cerritos

Energy & Environment **Deborah Robertson, Rialto** 

Transportation
Tim Sandoval, Pomona

#### **MEETING OF THE**

# COMMUNITY, ECONOMIC AND HUMAN DEVELOPMENT COMMITTEE

Members of the Public are Welcome to Attend In-Person & Remotely

Thursday, October 5, 2023 9:30 a.m. – 11:30 a.m.

#### To Attend In-Person:

SCAG Main Office – Policy B Meeting Room 900 Wilshire Blvd., Ste. 1700 Los Angeles, CA 90017

#### To Watch or View Only:

https://scag.ca.gov/scag-tv-livestream

To Attend and Participate on Your Computer:

https://scag.zoom.us/j/116153109

To Attend and Participate by Phone:

Call-in Number: 1-669-900-6833

Meeting ID: 116 153 109

#### **PUBLIC ADVISORY**

If members of the public wish to review the attachments or have any questions on any of the agenda items, please contact Maggie Aguilar at (213) 630-1420 or via email at <a href="mailto:aguilarm@scag.ca.gov">aguilarm@scag.ca.gov</a>. Agendas & Minutes are also available at: <a href="https://www.scag.ca.gov/committees">www.scag.ca.gov/committees</a>.

SCAG, in accordance with the Americans with Disabilities Act (ADA), will accommodate persons who require a modification of accommodation in order to participate in this meeting. SCAG is also committed to helping people with limited proficiency in the English language access the agency's essential public information and services. You can request such assistance by calling (213) 630-1420. We request at least 72 hours (three days) notice to provide reasonable accommodations and will make every effort to arrange for assistance as soon as possible.



### **Instructions for Attending the Meeting**

To Attend In-Peron and Provide Verbal Comments: Go to the SCAG Main Office located at 900 Wilshire Blvd., Ste. 1700, Los Angeles, CA 90017 or any of the remote locations noticed in the agenda. The meeting will take place in the Policy B Meeting Room on the 17<sup>th</sup> floor starting at 9:30 a.m.

To Attend by Computer: Click the following link: https://scag.zoom.us/j/116153109. If Zoom is not already installed on your computer, click "Download & Run Zoom" on the launch page and press "Run" when prompted by your browser. If Zoom has previously been installed on your computer, please allow a few moments for the application to launch automatically. Select "Join Audio via Computer." The virtual conference room will open. If you receive a message reading, "Please wait for the host to start this meeting," simply remain in the room until the meeting begins.

To Attend by Phone: Call (669) 900-6833 to access the conference room. Given high call volumes recently experienced by Zoom, please continue dialing until you connect successfully. Enter the Meeting ID: 116 153 109, followed by #. Indicate that you are a participant by pressing # to continue. You will hear audio of the meeting in progress. Remain on the line if the meeting has not yet started.

### **Instructions for Participating and Public Comments**

Members of the public can participate in the meeting via written or verbal comments.

1. In Writing: Written comments can be emailed to: ePublicComment@scag.ca.gov. Written comments received by 5pm on Wednesday, October 4, 2023, will be transmitted to members of the legislative body and posted on SCAG's website prior to the meeting. You are **not** required to submit public comments in writing or in advance of the meeting; this option is offered as a convenience should you desire not to provide comments in real time as described below. Written comments received after 5pm on Wednesday, October 4, 2023, will be announced and included as part of the official record of the meeting. Any writings or documents provided to a majority of this committee regarding any item on this agenda (other than writings legally exempt from public disclosure) are available at the Office of the Clerk, at 900 Wilshire Blvd., Suite 1700, Los Angeles, CA 90017 or by phone at (213) 630-1420, or email to aguilarm@scag.ca.gov.



- 2. **Remotely:** If participating in real time via Zoom or phone, please wait for the presiding officer to call the item for which you wish to speak and use the "raise hand" function on your computer or \*9 by phone and wait for SCAG staff to announce your name/phone number.
- 3. <u>In-Person</u>: If participating in-person, you are invited but not required, to fill out and present a Public Comment Card to the Clerk of the Board or other SCAG staff prior to speaking. It is helpful to indicate whether you wish to speak during the Public Comment Period (Matters Not on the Agenda) and/or on an item listed on the agenda.

#### **General Information for Public Comments**

Verbal comments can be presented in real time during the meeting. Members of the public are allowed a total of 3 minutes for verbal comments. The presiding officer retains discretion to adjust time limits as necessary to ensure efficient and orderly conduct of the meeting, including equally reducing the time of all comments.

For purpose of providing public comment for items listed on the Consent Calendar, please indicate that you wish to speak when the Consent Calendar is called. Items listed on the Consent Calendar will be acted on with one motion and there will be no separate discussion of these items unless a member of the legislative body so requests, in which event, the item will be considered separately.

In accordance with SCAG's Regional Council Policy, Article VI, Section H and California Government Code Section 54957.9, if a SCAG meeting is "willfully interrupted" and the "orderly conduct of the meeting" becomes unfeasible, the presiding officer or the Chair of the legislative body may order the removal of the individuals who are disrupting the meeting.



#### TELECONFERENCE AVAILABLE AT THESE ADDITIONAL LOCATIONS\*

Valerie Amezcua	Wendy Bucknum	Debra Dorst-Porada
City of Santa Ana - City Hall	City of Mission Viejo - City Hall	City of Ontario - City Hall
20 Civic Center Plaza Room 813	200 Civic Center	303 East B Street
Santa Ana, CA 92701	Serenata Conference Room	Mayor Pro Tem's Office
, , , , , , , , , , , , , , , , , , , ,	Mission Viejo, CA 92691	Ontario, CA 91764
Lucy Dunn	Keith Eich	Bob Engler
City of Mission Viejo - City Hall	4821 Daleridge Road	City of Thousand - City Hall
200 Civic Center	La Canada Flintridge, CA 91011	2100 Thousand Oaks Boulevard
Serenata Conference Room		Thousand Oaks, CA 91362
Mission Viejo, CA 92691		
Rose Espinoza	Waymond Fermon	Margaret E. Finlay
City of La Habra - City Hall	82566 Craymill Drive	2221 Rim Road
110 East La Habra Boulevard	Indio, CA 92203	Duarte, CA 91008
La Habra, CA 90631		
Claudia Frometa	Camilo Garcia	Marshall R. Goodman
City of Downey - City Hall	City of Calexico - City Hall	CSULB School of Social Science and
11111 Brookshire Avenue	608 Herber Avenue	Public Affairs
Council Conference Room	Council Chambers	1250 Bellflower Boulevard
Downey, CA 90241	Calexico, CA 92231	Long Beach, CA 90840
Mark E. Henderson	Cecilia Hupp	Kathleen Kelly
SBCCOG, Environmental Services	City of Brea - City Hall	46-100 Burroweed Lane
Center	1 Civic Center Circle	Palm Desert, CA 92260
2355 Crenshaw Boulevard, Suite 125	Brea, CA 92821	
Torrance, CA 90501		
Tammy Kim	Lauren Kleiman	Matt LaVere
Irvine Civic Center	City of Newport Beach - City Hall	Ventura County Government Center
1 Civic Center Plaza, Room 104	100 Civic Center Drive Bay 2D	800 S Victoria Avenue, Fourth Floor
Irvine, CA 92623	Newport Beach CA, 92660	Ventura, CA 93009
Jed Leano	Anni Marshall	John A. Mirisch
City of Claremont - City Hall	City of Avalon Fire Department	City of Beverly Hills - City Hall
207 Harvard Avenue	420 Avalon Canyon Road	455 N. Rexford Drive, 4th Floor
Conference Room	Avalon, CA 90704	Beverly Hills, CA 90210
Claremont, CA 91711		
Joseph Morabito	George A. Nava	Marisela Nava
City of Wildomar - City Hall	City of Brawley - City Hall	City of Perris - City Hall
23873 Clinton Keith Road, Ste. 201	383 Main Street	101 N D Street
Wildomar, CA 92595	Brawley, CA 922277	Council Conference Room
		Perris, CA 92571



Ariel Pe	Misty Perez	Freddy Puza
Lakewood City Council	2505 Seafoam Court	6001 Canterbury Drive, #104
Chamber/Offices	Port Hueneme, CA 93041	Culver City, CA 90230
5000 Clark Avenue		-
Lakewood, CA 90712		
Sylvia A. Robles	Celeste Rodriguez	Nick Schultz
City of Grand Terrace - City Hall	City of San Fernando - City Hall	City of Burbank - City Hall
22795 Barton Road	117 Macneil Street	275 E Olive Avenue
1st Floor Conference Room	San Fernando, CA 91340	2nd Floor, Council Office
Grand Terrace, CA 92313		Burbank, CA 91502
David J. Shapiro	Becky A. Shevlin	Mary Solorio
City of Calabasas – City Hall	City of Monrovia - City Hall	City of San Fernando - City Hall
100 Civic Center Way	415 S Ivy Street	117 Macneil Street
Calabasas, CA 91302	Monrovia, CA 91016	San Fernando, CA 91340

<sup>\*</sup> Under the teleconferencing rules of the Brown Act, members of the body may remotely participate at any location specified above.



# CEHD - Community, Economic and Human Development Committee Members - October 2023

#### 1. Hon. Frank A. Yokoyama

CEHD Chair, Cerritos, RC District 23

#### 2. Hon. David J. Shapiro

CEHD Vice Chair, Calabasas, RC District 44

#### 3. Hon. Ashleigh Aitken

Anaheim, RC District 19

#### 4. Hon. Cindy Allen

2nd Vice President, Long Beach, RC District 30

#### 5. Hon. Valerie Amezcua

Santa Ana. RC District 16

#### 6. Hon. Al Austin

Long Beach, GCCOG

#### 7. Hon. Gary Boyer

Glendora, RC District 33

#### 8. Hon. Drew Boyles

El Segundo, RC District 40

#### 9. Hon. Wendy Bucknum

Mission Viejo, RC District 13

#### 10. Hon. Don Caskey

Laguna Hills, OCCOG

#### 11. Hon. Tanya Doby

Los Alamitos, OCCOG

#### 12. Hon. Debra Dorst-Porada

Ontario, Pres. Appt. (Member at Large)

#### 13. Ms. Lucy Dunn

Business Representative, Non-Voting Member

#### 14. Hon. Keith Eich

La Cañada Flintridge, RC District 36

#### 15. Hon. Bob Engler

Thousand Oaks, VCOG



- 16. Hon. Rose Espinoza La Habra, OCCOG
- 17. Hon. Waymond Fermon Indio, CVAG
- 18. Hon. Margaret Finlay Duarte, RC District 35
- 19. Hon. Claudia Frometa Downey, RC District 25
- 20. Hon. John Gabbard Dana Point, District 12
- 21. Hon. Camilo Garcia Imperial County, CoC
- 22. Hon. Marshall Goodman La Palma, RC District 18
- 23. Hon. Mark Henderson Gardena, RC District 28
- 24. Hon. Cecilia Hupp Brea, OCCOG
- 25. Hon. Lynda Johnson Cerritos, GCCOG
- 26. Hon. Kathleen Kelly Palm Desert, RC District 2
- 27. Hon. Tammy Kim Irvine, RC District 14
- 28. Hon. Lauren Kleiman Newport Beach, RC District 15
- 29. Sup. Matt LaVere Ventura County CoC
- 30. Hon. Jed Leano Claremont, SGVCOG
- 31. Hon. Anni Marshall Avalon, GCCOG

collaboration, visionary planning, regional advocacy, information sharing, and promoting best practices.



#### 32. Hon. Andrew Masiel

Tribal Govt Regl Planning Board Representative

#### 33. Hon. Casey McKeon

Huntington Beach, RC District 64

#### 34. Hon. John Mirisch

Beverly Hills, Pres. Appt. (Member at Large)

#### 35. Hon. Joseph Morabito

Wildomar, WRCOG

#### 36. George Nava

Brawley, ICTC

#### 37. Hon. Marisela Nava

Perris, RC District 69

#### 38. Hon. Ariel Pe

Lakewood, GCCOG

#### 39. Hon. Misty Perez

Port Hueneme, Pres. Appt. (Member at Large)

#### 40. Hon. Freddy Puza

Culver City, WCCOG

#### 41. Hon. Nithya Raman

Los Angeles, RC District 51

#### 42. Hon. Gabriel Reyes

San Bernardino County CoC

#### 43. Hon. Rocky Rhodes

Simi Valley, RC District 46

#### 44. Hon. Sylvia Robles

Grand Terrace, SBCTA

#### 45. Hon. Celeste Rodriguez

San Fernando, RC District 67

#### 46. Hon. Sonny Santa Ines

Bellflower, GCCOG

#### 47. Hon. Andrew Sarega

La Mirada, RC District 31



- 48. Hon. Nicholas Schultz Burbank, AVCJPA
- 49. Hon. Becky Shevlin Monrovia, SGVCOG
- 50. Hon. Mary Solorio San Fernando, SFVCOG
- 51. Hon. Helen Tran San Bernardino, SBCTA
- 52. Hon. Mark Waronek Lomita, SBCCOG
- 53. Hon. Acquanetta Warren Fontana, SBCTA
- 54. Hon. Tony Wu West Covina, SGVCOG
- 55. Hon. Frank Zerunyan Rolling Hills Estates, SBCCOG



Southern California Association of Governments 900 Wilshire Boulevard, Suite 1700 - Policy B Meeting Room Los Angeles, CA 90017 Thursday, October 5, 2023 9:30 AM

The Community, Economic and Human Development Committee may consider and act upon any of the items on the agenda regardless of whether they are listed as Information or Action items.

#### **CALL TO ORDER AND PLEDGE OF ALLEGIANCE**

(The Honorable Frank Yokoyama, Chair)

#### **PUBLIC COMMENT PERIOD (Matters Not on the Agenda)**

This is the time for public comments on any matter of interest within SCAG's jurisdiction that is **not** listed on the agenda. For items listed on the agenda, public comments will be received when that item is considered. Although the committee may briefly respond to statements or questions, under state law, matters presented under this item cannot be discussed or acted upon at this time.

#### **REVIEW AND PRIORITIZE AGENDA ITEMS**

#### **CONSENT CALENDAR**

#### Approval Items

1. Minutes of the Special Meeting – August 16, 2023

PPG 9

#### Receive and File

2. Sustainable Communities Program – Civic Engagement, Equity, and Environmental Justice Award Recommendation

PPG 17

3. Regional Early Action Planning (REAP) 2.0 Program Update

PPG 31

#### **ACTION ITEMS**

4. REAP 2.0 - HIPP Pilot Program Funding Awards (Jacob Noonan, Housing Program Manager, SCAG)

20 Mins. PPG 38

#### **RECOMMENDED ACTION:**

Recommend that the Regional Council approve the HIPP (Housing Infill on Public and Private lands) Pilot Program funding awards as presented in this report.



#### **INFORMATION ITEMS**

5. CEHD Committee Outlook and Future Agenda Items

20 Mins.

(Elizabeth Carvajal, Deputy Director, SCAG)

6. Inclusive Contracting Toolkit

15 Mins.

PPG 58

PPG 52

(Anna Van, Associate Regional Planner, SCAG and Jill Schmidt Bengochea, Senior Analyst, HR&A Advisors, Inc.)

**CHAIR'S REPORT** 

(The Honorable Frank Yokoyama, Chair)

**STAFF REPORT** 

(Ivette Macias, Government Affairs Officer, SCAG Staff)

**ANNOUNCEMENTS** 

**ADJOURNMENT** 







Southern California Association of Governments

October 5, 2023

# MINUTES OF THE SPECIAL MEETING COMMUNITY, ECONOMIC AND HUMAN DEVELOPMENT COMMITTEE (CEHD) WEDNESDAY, AUGUST 16, 2023

THE FOLLOWING MINUTES ARE A SUMMARY OF ACTIONS TAKEN BY THE COMMUNITY, ECONOMIC AND HUMAN DEVELOPMENT COMMITTEE (CEHD). A VIDEO AND AUDIO RECORDING OF THE FULL MEETING IS AVAILABLE AT: <a href="http://scag.iqm2.com/Citizens/">http://scag.iqm2.com/Citizens/</a>.

The Community, Human and Development Committee (CEHD) of the Southern California Association of Governments (SCAG) held a special meeting both in person and virtually (telephonically and electronically). A quorum was present.

#### **Members Present:**

Hon. Frank Yokoyama, Chair	Cerritos	District 23
Hon. David Shapiro, Vice Chair	Calabasas	District 44
Hon. Cindy Allen	Long Beach	District 30
Hon. Valerie Amezcua	Santa Ana	District 16
Hon. Gary Boyer	Glendora	District 33
Hon. Drew Boyles	El Segundo	District 40
Hon. Wendy Bucknum	Mission Viejo	District 13
Hon. Don Caskey	Laguna Hills	OCCOG
Hon. Tanya D. Doby	Los Alamitos	OCCOG
Ms. Lucy Dunn	Business Representative	Ex-Officio
Hon. Keith Eich	La Cañada Flintridge	District 36
Hon. Bob Engler	Thousand Oaks	VCOG
Hon. Rose Espinoza	La Habra	OCCOG
Hon. Waymond Fermon	Indio	CVAG
Hon. John Gabbard	Dana Point	District 12
Hon. Marshall Goodman	La Palma	District 18
Hon. Mark Henderson	Gardena	District 28
Hon. Cecilia Hupp	Brea	OCCOG
Hon. Lynda Johnson	Cerritos	GCCOG
Hon. Kathleen Kelly	Palm Desert	District 2
Hon. Tammy Kim	Irvine	District 14
Hon. Lauren Kleiman	Newport Beach	District 15
Sup. Matt LaVere	Ventura County	CoC





Claremont **SGVCOG** Hon. Jed Leano Hon. Anni Marshall **GCCOG** Avalon Tribal Gov't Reg'l Planning Hon. Andrew Masiel, Sr. Hon. Casey McKeon **Huntington Beach** District 64 Hon. John Mirisch Beverly Hills, Pres. Appt. Member at Large Hon. Joseph Morabito Wildomar WRCOG Hon. George A. Nava Brawley **ICTC** Hon. Marisela Nava Perris District 69 Hon. Ariel Pe Lakewood GCCOG Simi Valley District 46 Hon. Rocky Rhodes Hon. Celeste Rodriguez San Fernando District 67 Hon. Sonny Santa Ines Bellflower **GCCOG** Hon. Andrew Sarega La Mirada District 31 Hon. Becky Shevlin Monrovia **SGVCOG** Hon. Mary Solorio San Fernando **SFVCOG** Hon. Helen Tran San Bernardino **SBCTA** Hon. Tony Wu West Covina **SGVCOG** Hon. Frank Zerunyan Rolling Hills Estates **SBCCOG** 

#### **Members Not Present**

Hon. Ashleigh Aitken Anaheim District 19 Hon. Al Austin. II Long Beach **GCCOG** Hon. Debra Dorst-Porada Ontario, Pres. Appt. Member at Large Hon. Margaret E. Finlay Duarte District 35 Hon. Claudia M. Frometa District 25 Downey Hon. Camilo Garcia **Imperial County** CoC Hon. Misty Perez Port Hueneme, Pres. Appt. Member at Large **WCCOG** Hon. Freddy Puza Culver City Hon. Nithya Raman Los Angeles District 51 Hon. Gabriel Reves San Bernardino County CoC **Grand Terrace** Hon. Sylvia Robles **SBCTA** Hon. Nicholas Schultz Burbank **AVCJPA** Hon. Acquanetta Warren **Fontana SBCTA** 

#### CALL TO ORDER AND PLEDGE OF ALLEGIANCE

The Honorable Frank Yokoyama called the meeting to order at 9:38 a.m. and asked Councilmember John Mirisch, Beverly Hills, President's Appointment, to lead the Pledge of Allegiance.



#### **PUBLIC COMMENT PERIOD**

Chair Yokoyama provided detailed instructions and general information on how to provide public comments. Additionally, he noted that public comments received via email to <a href="mailto:cehDPublicComment@scag.ca.gov">CEHDPublicComment@scag.ca.gov</a> after 5pm on Tuesday, August 15, 2023, would be announced and included as part of the official record of the meeting.

Chair Yokoyama opened the public comment period and noted this was the time for members of the public to offer comment for matters that are within SCAG's jurisdiction but are not listed on the agenda.

SCAG staff noted there were no written public comments received via email before or after the 5pm deadline on 5pm on Tuesday, August 15, 2023. SCAG staff also noted that there were no public comments for matters not listed on the agenda.

Chair Yokoyama closed the public comment period for matters not listed on the agenda.

#### **REVIEW AND PRIORITIZE AGENDA ITEMS**

Chair Yokoyama moved agenda Item No. 3 to the end of the agenda, after the Announcements.

#### **CONSENT CALENDAR**

#### **Approval Items**

1. Minutes of the July 6, 2023 Meeting

A MOTION was made (Bucknum) to approve the Consent Calendar Item 1. Motion was SECONDED (Shapiro) and was passed by the following roll call vote:

AYES: Allen, Amezcua, Boyer, Boyles, Bucknum, Caskey, Doby, Eich, Engler, Espinoza,

Fermon, Gabbard, Goodman, Henderson, Hupp, Johnson, Kelly, Kleiman, LaVere, Leano, McKeon, Mirisch, Morabito, G. Nava, M. Nava, Pe, Rhodes, Santa Ines, Sarega,

Shapiro, Tran, Waronek, Wu, Yokoyama and Zerunyan (35)

**NOES:** (0)

**ABSTAIN**: (0)

There were no public comments on this item.



#### **ACTION ITEM**

#### 2. DRAFT RHNA Reform Recommendations

Chair Yokoyama provided a brief introduction of the Regional Housing Needs Assessment (RHNA) Reform item. He asked Kome Ajise, Executive Director, to share his thoughts on the RHNA Reform process and to introduce Ms. Ma'Ayn Johnson, Housing Manager, to provide a presentation on the Draft RHNA Reform Recommendations.

Ms. Johnson introduced Mr. David Kyobe, SCAG staff, together they provided an overview of 13 draft recommendations for the CEHD Committee to consider recommending to the Regional Council. Their presentation included background information on the following topics:

- RHNA 101
- Background of RHNA Reform
- SCAG RHNA Reform Engagement Process 2022-2023
- Draft Recommendations
- Next Steps

A robust discussion ensued. The Committee discussed several significant concerns with the RHNA process and its questionable impact on the housing crisis. Some of the highlights discussed were:

- The SCAG region produced far below its need for very low- and low-income households for the 5th RHNA cycle;
- Affordability being critical and should be addressed within RHNA;
- The consideration of job accessibility in the RHNA distribution methodology creates constraints for existing job centers that need sales tax revenues to fund residential services, and that future RHNA methodologies should evaluate the constraints for existing job centers versus those that are newer;
- There needs to be accountability for HCD in the RHNA process and punitive measures toward jurisdictions should be removed in the housing element preparation and approval process;
- The RHNA process should be reflective of the residents of the region and not special interest;



- Jurisdictions are burdened with the extra cost of infrastructure to meet their RHNA need and the lack of infrastructure and utilities such as water supply which can constrain housing production;
- There is critical urgency in meeting existing housing need, but it is extremely challenging for
  jurisdictions to meet decades of existing housing need within an eight-year period;
- The State needs to form partnerships and build housing units instead of solely relying on private sector and reassess the role of regulations in housing production.

Additionally, it was noted that SCAG staff would add to the HCD comment letter an additional recommendation based on the CEHD concern that there needs to be accountability and due process opportunities for housing need determination with defined grounds on which Council of Governments and jurisdictions can appeal the methodology and assumptions used for housing need determination. It was suggested that staff revise one of its recommendations based on the CEHD discussion and comments to acknowledge constraints in determining housing need based on job accessibility and recommend that this be evaluated as part of the development of the 7th cycle RHNA methodology.

Chair Yokoyama asked staff to send a copy of the September 7, 2023 Regional Council (RC) agenda packet, which will include a copy of the draft HCD comment letter to the CEHD members once the RC agenda is posted.

With respect to next steps, staff asked the CEHD to recommend that the Regional Council approve the draft staff recommendations on RHNA reform as noted in the staff report and include the recommendations and highlights discussed and outlined in the above summary, and authorize the Executive Director to submit a comment letter on behalf of SCAG to the California Department of Housing and Community Development (HCD).

The Committee thanked staff for their dedication and hard work on the RHNA Reform process effort.

The comprehensive staff report, Recommendations Matrix and PowerPoint presentation – Draft RHNA Reform Recommendations, were included in the agenda packet.

A MOTION was made (Kelly) to approve staff's recommendation, including taking into consideration the additional comments outlined above and perspectives discussed by the CEHD Committee. Motion was SECONDED (Morabito) and was passed by the following roll call vote:



AYES: Allen, Amezcua, Boyer, Boyles, Bucknum, Caskey, Doby, Eich, Engler, Espinoza,

Fermon, Gabbard, Goodman, Henderson, Hupp, Johnson, Kelly, Kleiman, LaVere, Leano, Marshall, McKeon, Mirisch, Morabito, G. Nava, M. Nava, Pe, Rhodes, Rodriguez, Santa Ines, Sarega, Shapiro, Shevlin, Tran, Wu, Yokoyama and Zerunyan

(37)

**NOES:** (0)

ABSTAIN: (0)

There were no public comments on this item.

#### **INFORMATION ITEM**

#### 3. 2023-2024 SCAG and CEHD Overview

Chair Yokoyama introduced SCAG President, Art Brown, who made opening remarks and thanked the Committee for their work on the CEHD Committee.

Chair Yokoyama introduced SCAG CEO, Darin Chidsey, who provided a brief presentation and overview of the SCAG organization, and its structure. Mr. Chidsey asked Ms. Elizabeth Carvajal, Deputy Director of Planning, Land Use, to provide more in-depth information on the CEHD focus areas, and its primary roles and responsibilities of the CEHD Committee.

There were no public comments on this item.

#### **CHAIR'S REPORT**

Due to time constraints, Chair Yokoyama asked SCAG staff, Ivette Macias to distribute the Chair and Staff's reports to the CEHD Committee.

#### **ANNOUNCEMENTS**

Chair Yokoyama noted that a Joint Policy Committee would convene on Thursday, September 7, 2023 at 9:30 a.m. and that he hopes to see everyone in attendance.

#### **ADJOURNMENT**

There being no further business, Chair Yokoyama adjourned the meeting of the Community, Economic and Human Development Committee at 12:46 p.m.





# [MINUTES ARE UNOFFICIAL UNTIL APPROVED BY THE CEHD COMMITTEE]

Respectfully submitted by: Carmen Summers Community, Economic and Human Development Committee Clerk

#### COMMUNITY, ECONOMIC AND HUMAN DEVELOPMENT COMMITTEE ATTENDANCE REPORT

2023-24

		202	3-24											
MEMBERS	Representing	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	April	May	Total Mtgs Attended To Date
Aitken, Ashleigh	Anaheim, RC District 19		1											1
Allen, Cindy	Long Beach, District 30		1	1										2
Amezcua, Valarie	Santa Ana, District 16	1	1	1										3
Austin, II, Al	Long Beach, GCCOG													
Boyer, Gary	Glendora, RC District 33	1	1	1										3
Boyles, Drew	El Segundo, RC District 40			1										
Bucknum, Wendy	Mission Viejo, RC District 13	1	1	1										3
Caskey, Don	Laguna Hills, OCCOG	1		1										2
Doby, Tanya D.	Los Alamitos, OCCOG		1	1										2
Dorst-Porada, Debra	Ontario, Pres. Appt.													
Dunn, Lucy	Ex-Officio, Business Representative	1	1	1										3
Eich, Keith	La Cañada Flintridge, RC District 36	1		1										2
Engler, Bob	Thousand Oaks, VCOG	1		1										2
Espinoza, Rose	La Habra, OCCOG	1	1	1										3
Fermon, Waymond	Indio, CVAG	1	1	1										3
Finlay, Margaret E.	Duarte, RC District 35		1											1
Frometa, Claudia M.	Downey, RC District 25	1												1
Gabbard, John	Dana Point, District 12		1	1										2
Garcia, Camilo	Imperial County, CoC		1											1
Goodman, Marshall R.	LaPalma, RC District 18	1		1										2
Henderson, Mark E.	Gardena, RC District 28	1	1	1										3
Hupp, Cecilia	Brea, OCCOG	1	1	1										3
Johnson, Lynda	Cerritos, GCCOG	1	1	1										3
Kelly, Kathleen	Palm Desert, RC District 2	1	1	1										3
		1	1	1										2
Kim, Tammy	Irvine, RC District 14	1	1	1										3
Kleiman, Lauren	Newport Beach, RC District 15		-	1										2
LeVere, Matt	Ventura County, CoC	1	1	1										3
Leano, Jed	Claremont, SGVCOG	1	1	1										3
Marshall, Anni	Avalon, GCCOG	1	-	1										2
Masiel, Sr., Andrew	Pechanga Band of Luiseno Indians	1	1	-										3
McKeon, Casey	Huntington Beach, RC District 64	1	1	1										3
Mirisch, John	Beverly Hills, Pres. Appt.	1												
Morabito, Joseph	Wildomar, WRCOG	1	1	1										3
Nava, George A.	ICTC		<u> </u>	1										1
Nava, Marisela	Perris, RC District 69	1	1	1										3
Pe, Ariel "Ari"	Lakewood, GCCOG	1	1	1										3
Perez, Misty	Port Hueneme, Pres. Appt.		1											1
Puza, Freddy	Culver City WCCOG													
Raman, Nithya	Los Angeles, District 51													
Reyes, Gabriel	San Bernardino County CoC													
Rhodes, Rocky	Simi Valley, RC District 46	1	1	1										3
Robles, Sylvia	Grand Terrace, SBCTA	1												1
Rodriguez, Celeste	San Fernando, District 67			1										1
Santa Ines, Sonny	Bellflower, GCCOG	1	1	1										3
Sarega, Andrew	La Mirada, District 31	1	1	1										3
Schultz, Nick	Burbank, AVCJPA		1											1
Shapiro, David J.	Calabasas, RC District 44	1	1	1										3
Shevlin, Becky A.	Monrovia, SGVCOG	1	1	1										3
Solorio, Mary	San Fernando, SFVCOG		1											1
Tran, Helen	San Bernardino, SBCTA	1	1	1									<u> </u>	3
Waronek, Mark	Lomita, SBCCOG	1	ļ	1									ļ	2
Warren, Acquanetta	Fontana, SBCTA		1										<u> </u>	1
Wu, Tony	West Covina, SGVCOG		1	1										2
Yokoyama, Frank Aurelio	Cerritos, RC District 23	1	1	1										3
Zerunyan, Frank	Rolling Hills Estates, SBCCOG	1	1	1										3
TOTAL ATTENDANCE		35	38	41										



#### **AGENDA ITEM 2**

**REPORT** 

Southern California Association of Governments

October 5, 2023

**EXECUTIVE DIRECTOR'S** 

APPROVAL

Kome Aprise

Community Economic & Human Development Committee (CEHD)

Energy & Environment Committee (EEC)

Transportation Committee (TC)

Regional Council (RC)

From: Lyndsey Nolan, Senior Regional Planner

310-709-5518, nolan@scag.ca.gov

Subject: Sustainable Communities Program – Civic Engagement, Equity, and

**Environmental Justice Award Recommendation** 

#### **RECOMMENDED ACTION FOR CEHD AND TC:**

Receive and File

To:

#### **RECOMMENDED ACTION FOR EEC:**

Recommend that the Regional Council approve the 2020 Sustainable Communities Program – Civic Engagement, Equity, and Environmental Justice (SCP CEEEJ) Award Recommendations and authorize staff to initiate projects.

#### **RECOMMENDED ACTION FOR RC:**

That the Regional Council: 1) Approve the 2020 Sustainable Communities Program — Civic Engagement, Equity, and Environmental Justice (SCP CEEEJ) Award Recommendations and authorize staff to initiate projects; and 2) Authorize the SCAG Executive Director or his designee to execute all documents and actions incident to effectuating the awards and resulting projects including any revisions to proposed scopes of work as needed for compliance with the REAP 2.0 program.

#### **STRATEGIC PLAN:**

This item supports the following Strategic Plan Goal 4: Provide innovative information and value-added services to enhance member agencies' planning and operations and promote regional collaboration.

#### **EXECUTIVE SUMMARY:**

Following the adoption of Connect SoCal every four years, SCAG releases Calls for Applications on a rolling basis to provide local technical assistance in support of Connect SoCal implementation. On September 3, 2020, the Regional Council approved the 2020 Sustainable Communities Program (SCP) Guidelines, which consisted of multiple Calls for Applications. The previous three Calls funded projects in the region supporting active transportation and safety, housing and





sustainable development, and smart cities and mobility innovations. Given the availability of additional funding sources, including up to \$3 million from Regional Early Action Planning grants of 2021 (REAP 2.0) and up to \$2 million from Senate Bill 1, the Road Repair and Accountability Act of 2017 (SB 1), SCAG developed a fourth Call for Applications. On January 5, 2023, the Regional Council approved the 2020 Sustainable Communities Program — Civic Engagement, Equity, and Environmental Justice (SCP CEEEJ) Guidelines. SCP CEEEJ consists of two project types: Housing and Land Use Strategies (funded through REAP 2.0) and Multimodal Communities (funded through SB 1).

SCAG staff released the SCP CEEEJ Call for Applications on April 12, 2023, and extended the original deadline of May 15 to June 5 in response to multiple requests from prospective applicants. Applicants submitted a total of 17 project proposals by the June 5 deadline. Nine were submitted under the Housing and Land Use Strategies category, valued at approximately \$3.9 million, and eight were submitted under the Multimodal Communities category, valued at approximately \$3.0 million. Staff completed evaluation of proposals and identified 11 projects for funding totaling approximately \$4.3 million. Staff seeks Regional Council approval of award recommendations and authorization to initiate projects.

#### **BACKGROUND:**

#### **Program Overview**

Since 2005, SCAG's Sustainable Communities Program (SCP) - previously known as Compass Blueprint and Sustainability Planning Grants - has provided resources and direct technical assistance to jurisdictions to complete important local planning efforts to support implementation of the Regional Transportation Plan and Sustainable Communities Strategy (RTP/SCS), also known as Connect SoCal. The SCP allows SCAG to strengthen partnerships with local agencies that are responsible for land use and transportation decisions and provides local jurisdictions with multiple funding opportunities to meet the needs of their communities and support regional goals. SCAG has funded 110 projects totaling over \$21.6 million since 2016 through the SCP.

This call for applications was directed as part of the Racial Equity Early Action Plan, which the SCAG Regional Council adopted in May 2021 as part of its ongoing commitment to advancing justice, equity, diversity, and inclusion throughout Southern California, per Resolution 20-623-2. SCAG is committed to work in partnership with others to close the gap of racial injustice and better serve historically disinvested communities. SCP CEEEJ, guided by the Connect SoCal Goal "to support healthy and equitable communities," aims to prioritize resources where there is a demonstrated need, and that directly benefit Communities of Concern, SB 535 Disadvantaged Communities, and other Priority Populations by encouraging racial equity in local planning practices. For more information on SCAG's equity efforts, please review the Racial Equity Early Action Plan.



#### Call for Applications

The SCP CEEEJ guidelines, application, and scoring criteria were developed by SCAG staff, who facilitated robust stakeholder feedback processes, to support innovative approaches for addressing and solving regional issues. Between June 2022 and June 2023, SCAG hosted two listening sessions, four information sessions, two application workshops, and over 60 one-to-one sessions / office hours. The program identified two broad project categories that aligned with the goals of Connect SoCal implementation as well as the objectives of both funding sources: Housing and Land Use Strategies (REAP 2.0) and Multimodal Communities (SB1). Similar to past SCP calls, SCP CEEEJ was designed to serve as a broad resource program and was structured as a direct technical assistance model to assist jurisdictions in completing projects. In addition, this Call allowed for a unique Co-Applicant Partnership structure to encourage local partnerships, inclusive of a primary applicant and up to two co-applicants. Community-based organizations (CBOs) and non-profits were eligible and highly encouraged to apply as co-applicants in partnership with an eligible primary applicant.

SCAG staff released the SCP CEEEJ Call for Applications on April 12, 2023, and extended the original deadline of May 15 to June 5 in response to multiple requests from prospective applicants. Applicants submitted a total of 17 project proposals by the June 5 deadline. Nine were submitted under the Housing and Land Use Strategies category, valued at approximately \$3.9 million, and eight were submitted under the Multimodal Communities category, valued at approximately \$3.0 million. See Table 1, for a summary of the total number of projects received by county and project category.

Table 1: Total SCP CEEEJ Applications Received

County	Housing and Land Use Strategies No. of Projects Received		
Imperial	0	0	0
Los Angeles	5	6	11
Orange	2	0	2
Riverside	1	1	2
San Bernardino	0	1	1
Ventura	1	0	1
Total SCAG Region	9	8	17

Out of the 17 applications received, four were determined to be ineligible: one was incomplete, two included ineligible activities, and one included an ineligible primary applicant. In addition, two applications were withdrawn by applicant teams. All six projects that are not being recommended for award came out of Los Angeles County. The remaining 11 applications were determined eligible and complete and were evaluated for funding by a selection panel consisting of SCAG staff and



external agency staff with no conflict of interest, using the scoring rubric approved by the Regional Council January 5, 2023, and included in the program guidelines.

Table 2: SCP CEEEJ Scoring Criteria

SCORIN	IG CRITERIA	POINTS
Genera	l Project Information and Eligibility	Not scored
1	PROJECT DESIGN AND OUTCOMES	
1.1	Community Vision and Summary	
1.2	Funding Objectives and SCS Implementation	20
1.3	Anticipated Project Outcomes	
1.4	Scope of Work and Project Feasibility	
2	PROJECT NEED AND PRIORITY POPULATION BENEFITS	
2.1	Priority Populations	10
2.2	Addressing Historic/Current Inequities and Priority Population Benefit	
3	INCLUSIVE AND EQUITABLE ENGAGEMENT	
3.1	Priority Population Engagement and Letters of Support	10
3.2	Inclusive, Diverse, and Equitable Engagement	
4	LOCAL PARTNERSHIPS	
4.1	Reciprocal Relationships and Impact	10
4.2	Governance and Decision-Making	
Total P	oints	50

#### **Award Recommendations**

After evaluating and ranking proposals in each project category, staff recommend six projects totaling \$2,306,495 under the Housing and Land Use project category and five projects totaling \$1,998,070 under the Multimodal Communities category. In total, seven of the 11 projects recommended for awards include a Co-Applicant Partnership structure, with four in the Housing and Land Use Strategies category and three in the Multimodal Communities category.

The SCP CEEEJ Project List on the following page contains all projects recommended to be funded through SCP CEEEJ, organized by project category and funding source (Table 3). The individual project budgets will be refined through the scoping and procurement process.



Table 3: Summary of SCP CEEEJ Projects Recommended for Award

	Housing and Land Use Strategies Projects (REAP 2.0)								
Primary Applicant	County	Project Name	Requested Funding	Recommended Funding					
County of Ventura*	Ventura	Farmworkers Housing Study and Action Plan	\$499,991	\$499,991					
City of La Puente*	Los Angeles	Mixed Use Development for Underutilized Commercial Zones	\$427,350	\$427,350					
City of Santa Ana*	Orange	Transformative Engagement for Zoning Code Update	\$477,200	\$469,700					
City of Lancaster	Los Angeles	TOD Zones Update	\$230,560	\$230,560					
City of Laguna Beach*	Orange	EIR - Downtown Specific Plan Update	\$200,000	\$200,000					
City of Jurupa Valley	Riverside	Pedley Town Center Plan - Implementation	\$478,894	\$478,894					

	Multimodal Communities Projects (SB1)							
Primary Applicant	County	Project Name	Requested Funding	Recommended Funding				
Los Angeles County (Public Works)*	Los Angeles	East LA Moves / El Este Se Mueve - Mobility Corridor Plans	\$499,586	\$454,586				
City of Los Angeles (LADOT)*	Los Angeles	Reconnecting MacArthur Park	\$500,000	\$500,000				
SBCTA/SBCOG*	Active Transportation Priority		\$294,765	\$294,765				
City of Los Angeles (DPW/BSS)	Los Angeles	Linking Warner Center as an Active Transportation Hub to Jobs and Housing	\$499,701	\$499,701				
City of Moreno Valley	Riverside	Pedestrian Access Plan	\$249,018	\$249,018				

<sup>\*</sup> Project includes one or more Co-Applicant



#### **Next Steps**

Pending RC approval, staff will work with awardees to discuss details of their award, define scopes of work, and develop Requests for Proposals (RFPs), procure a consultant through a competitive procurement process, and enter into a Memorandum of Understanding (MOU) between the parties and SCAG. A project initiation schedule and expectations regarding period of performance will be determined by mid-October, and will be based on project complexity, funding source, and SCAG staff capacity. Not all available funds were allocated from either funding source. The reallocation of unspent resources will be reviewed and approved by the Regional Council through the budget amendment process.

#### **FISCAL IMPACT:**

Funding for staff time and selected SCP projects is included in the FY2023-24 Overall Work Program (OWP) in project 275-4823.08 Connect SoCal Implementation Call for Projects (SCP Call 4) and 305-4927.01 REAP 2.0 Early Program Initiatives.

#### ATTACHMENT(S):

1. PowerPoint Presentation - SCP CEEEJ Award Recommendations



# Sustainable Communities Program Civic Engagement, Equity & Environmental Justice (SCP CEEEJ)

#### **Award Recommendations**

October 2023

WWW.SCAG.CA.GOV



### **TODAY'S RECOMMENDED ACTION FOR EEC**

Recommend that the Regional Council approve the 2020 Sustainable Communities Program – Civic Engagement, Equity, and Environmental Justice (SCP CEEEJ) Award Recommendations and authorize staff to initiate projects.

# **SCP CEEEJ Goals**



Support the development of plans to close the racial equity gap.



Support a **range of eligible** land use and transportation activities.



Prioritize efforts that benefit **Communities of Concern, SB 535 Disadvantaged Communities, and other Priority Populations**.



Encourage **equitable partnerships** between community-based organizations (CBOs) and local governments.

SCP CEEEJ OVERVIEW

# **Funding Overview**

# \$5 million available



Housing & Land Use Strategies

**Funding Source:** REAP 2.0

**Available:** \$3M total



**Multimodal Communities** 

Funding Source: SB 1 Available: \$2M total

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# SCP CEEEJ Timeline

**April 12 – May 15, 2023** 

Call for Projects

August 24, 2023

Conditional Award letters sent to recommended applic ants **December 31, 2025** 

Final work and invoice submission deadline

May 15 - June 5, 2023

Call for Projects extension of deadline

October 5, 2023

Seek approval of Recommended Award List at EEC and RC

APPLICATION SCOPING PLIBBIC

# **Application Scoring Rubric**

Project Design & Outcomes	20
Community and Vision Summary	5
Funding Objectives & SCS Implementation	5
Anticipated Project Outcomes	5
Scope of Work & Project Feasibility	5
Project Need & Priority Population Benefits	10
Priority Populations	5
Addressing Historic/Current Inequities & Priority Population Benefit	5
Inclusive & Equitable Engagement	10
Priority Populations Engagement & Letters of Support	5
Inclusive, Diverse & Equitable Engagement	5
Local Partnerships	10
Reciprocal Relationships and Impact	5
Governance & Decision-making	5
Total	50



# **SUMMARY OF PROPOSALS**

**SUMMARY OF PROPOSALS** 

# **Proposals Received**

- 17 Proposals totaling approximately \$6.9 million
  - 9 Housing & Land Use Strategies (HLUS) projects totaling \$3.9 million
  - 8 Multimodal Communities (MM) projects totaling \$3.0 million

County	HLUS Requested	MM Requested	Total Requested
Imperial	0	0	0
Los Angeles	5	6	11
Orange	2	0	2
Riverside	1	1	2
San Bernardino	0	1	1
Ventura	1	0	1
Total SCAG Region	9	8	17

# **Award Recommendations**

County	Quantity Requested	Quantity Funded	Quantity Unfunded	Recommended Total Award
Imperial	0	0	0	\$0
Los Angeles	11	5	6	\$2,112,197
Orange	2	2	0	\$669,700
Riverside	2	2	0	\$727,912
San Bernardino	1	1	0	\$294,765
Ventura	1	1	0	\$499,991
Total SCAG Region	17	11	6	\$4,304,565



# SCP CEEEJ RECOMMENDED AWARD LISTS

# Housing & Land Use Strategies (REAP 2.0)

Project Name	County	Request	Recommendation
Farmworkers Housing Study and Action Plan Ventura County	Ventura	\$499,991	\$499,991
Mixed Use Development for Underutilized Commercial Zones City of La Puente	Los Angeles	\$427,350	\$427,350
Transformative Engagement for Zoning Code Update City of Santa Ana	Orange	\$477,200	\$469,700
Transit-Oriented Development Zones Update City of Lancaster	Los Angeles	\$230,560	\$230,560
Environmental Impact Report - Downtown Specific Plan Update City of Laguna Beach	Orange	\$200,000	\$200,000
Pedley Town Center Plan – Implementation City of Jurupa Valley	Riverside	\$478,894	\$478,894
TOTAL	\$2,306,495		

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RECOMMENDED AWARD LISTS

# Multimodal Communities (SB1)

Project Name	County	Request	Recommendation
East LA Moves / El Este Se Mueve Mobility Corridor Plans Los Angeles County, Department of Public Works	Los Angeles	\$499,586	\$454,586
Reconnecting MacArthur Park City of Los Angeles, Department of Transportation	Los Angeles	\$500,000	\$500,000
Active Transportation Priority Projects Outreach and Engagement SBCTA/SBCOG	San Bernardino	\$294,765	\$294,765
<b>Linking Warner Center as Active Transportation Hub to Jobs and Housing</b> City of Los Angeles, StreetsLA	Los Angeles	\$499,701	\$499,701
Pedestrian Access Plan City of Moreno Valley	Riverside	\$249,018	\$249,018
TOTAL			\$1,998,070

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# **Co-Applicant Partnerships**

# 7 out of 11 awarded projects have 1 or 2 Co-Applicants

Project Name	Primary Applicant	Co-Applicant 1	Co-Applicant 2
Farmworkers Housing Study and Action Plan	Ventura County	House Farm Workers!	
Mixed Use Development for Underutilized Commercial Zones	City of La Puente	Active SGV	
Transformative Engagement for Zoning Code Update	City of Santa Ana	Charitable Ventures	The Kennedy Commission
Environmental Impact Report - Downtown Specific Plan Update	City of Laguna Beach	The Kennedy Commission	
East LA Moves / El Este Se Mueve – Mobility Corridor Plans	Los Angeles County Department of Public Works	Public Matters	
Reconnecting MacArthur Park	City of Los Angeles Department of Transportation	Central City Neighborhood Partners	
Active Transportation Priority Projects Outreach and Engagement	SBCTA/SBCOG	Center for Community Action and Environmental Justice	

3

NEXT STEPS

# **Next Steps**

- October EEC + RC: Seek approval of Recommended Award List
- SOW refinements
- Procurements
- Execute MOUs
- Begin projects and ongoing coordination



**QUESTIONS?** 



#### **AGENDA ITEM 3**

**REPORT** 

Southern California Association of Governments

October 5, 2023

**To:** Executive/Administration Committee (EAC)

Community Economic & Human Development Committee (CEHD)

Energy & Environment Committee (EEC)

Transportation Committee (TC)

Regional Council (RC)

From: Alisha James, Senior Public Affairs Specialist

(213) 236-1884, james@scag.ca.gov

Subject: Regional Early Action Planning (REAP) 2.0 Program Update

**RECOMMENDED ACTION FOR EAC, CEHD, EEC, AND TC:** 

Receive and File

**RECOMMENDED ACTION FOR RC:** 

Information Only - No Action Required

**STRATEGIC PLAN:** 

This item supports the following Strategic Plan Goal 1: Produce innovative solutions that improve the quality of life for Southern Californians. 4: Provide innovative information and value-added services to enhance member agencies' planning and operations and promote regional collaboration.

#### **EXECUTIVE SUMMARY:**

Resolution 22-649-1 authorizes SCAG to receive and administer \$246,024,084.00 in Regional Early Action Planning Grant Program of 2021 (REAP 2.0) funds from the State of California. REAP 2.0 is managed by the California Department of Housing and Community Development (HCD), the Governor's Office of Planning and Research (OPR), the Strategic Growth Council (SGC), and the California Air Resources Board (CARB). REAP 2.0 supports Transformative Planning and Implementation Activities and accelerates infill development that facilitates housing supply, choice, and affordability, to reduce Vehicle Miles Traveled (VMT), support Affirmatively Furthering Fair Housing (AFFH), and advance implementation of the region's Sustainable Communities Strategy (SCS).

In July 2023, SCAG's full REAP 2.0 application was approved by HCD, formally awarding \$246 million to SCAG. SCAG's REAP 2.0 program will sub-allocate a large portion of these funds to eligible entities in the SCAG region to implement Connect SoCal, our regional vision to address

APPROVAL

Kome Ajise

**EXECUTIVE DIRECTOR'S** 



transportation and land use strategies that help the region achieve sustainability goals. SCAG's REAP 2.0 program includes technical assistance programs and six Calls for Applications for funding opportunities. This report provides a progress update for SCAG's REAP 2.0 program.

#### **BACKGROUND:**

The REAP 2.0 program was established as part of the 2021 California Comeback Plan under AB 140. REAP 2.0 builds on the success of REAP 2019 (REAP 1.0) and expands the program focus by integrating housing and climate goals, and allows for broader planning and implementation investments, including infrastructure investments supporting infill development to facilitate housing supply, choice, and affordability.

SCAG's REAP 2.0 program combines coordinated and transformative actions aligning transportation and housing development by investing in innovative finance, land use, and transportation strategies to help achieve California's housing and greenhouse gas emission reduction goals. SCAG's REAP 2.0 program includes three major program areas: The Early Program Initiatives (EPIs), Programs to Accelerate Transformative Housing (PATH), and the Transportation Partnership Programs (TPP). The three major program areas in SCAG's REAP 2.0 program work together to meet the REAP 2.0 objectives and support implementation of SCAG's adopted Connect SoCal.

SCAG staff, under the direction of the policy committees, the EAC, and the RC, has had an extensive engagement process to develop a comprehensive REAP 2.0 program based on stakeholder input. Major milestones in the program development process include the following:

- February 3, 2022, the Regional Council (RC) authorized staff to apply for the REAP 2.0 advance funding to support outreach and program development, including hiring required limited-term staff.
- July 7, 2022, the RC adopted the REAP 2.0 Program Framework.
- October 6, 2022, the Executive/Administration Committee (EAC) reviewed the comprehensive REAP 2.0 Draft Proposed Budget.
- November 30, 2022, the EAC, on behalf of the RC, authorized SCAG to apply for the full REAP 2.0 funding and authorized the acceptance of the full REAP 2.0 funds.
- December 29, 2022, SCAG submitted the full REAP 2.0 application ahead of the December 31, 2022, deadline.
- June 27, 2023, SCAG received an award letter for the full REAP 2.0 allocation from HCD.

#### **EARLY PROGRAM INITIATIVES**

The Early Program Initiatives program area is focused on building capacity for planning innovation across the region through advancements in community engagement and partnerships, data driven decision making, and performance measurement and monitoring.





<u>Sustainable Communities Program - Civic Engagement, Equity and Environmental Justice (SCP CEEEJ)</u>

The Sustainable Communities Program - Civic Engagement, Equity and Environmental Justice (SCP CEEEJ) Call for Applications was released on April 12, 2023. The program includes two project categories: Multimodal Communities projects will be funded through Senate Bill 1, the Road Repair and Accountability Act of 2017 (SB 1) and Housing and Land Use Strategies projects will be funded through REAP 2.0.

The Call for Applications closed on June 5, 2023, and SCAG received 17 applications totaling \$6.9 million in funding requests. In October, staff will bring the recommended award list of 11 projects, totaling over \$4.3 million to the Regional Council for approval. Specifically, SCAG staff will recommend five Multimodal Communities projects totaling almost \$2 million and six Housing and Land Use Strategies projects totaling \$2.3 million for award.

#### Sub-Regional Partnership Program2.0 (SRP 2.0)

The SRP 2.0 Program makes \$23 million available to sub-regional partners for eligible activities supporting member cities implementing housing element work plans and strategies for increasing affordable housing. The SRP 2.0 guidelines include the types of eligible activities and allocates a portion of the funding based on the amount of the RHNA received to each subregional partner to develop the programs available to its member cities. SCAG has received applications from 15 subregions in the region. While the proposed programs are being reviewed for compliance with the SRP 2.0 and REAP 2.0 program guidelines, the participating subregions are able to work with their member jurisdictions to identify and further develop the programs that will be included. This includes developing project work scopes and requests for proposals (RFP)s for consultants, all of which can occur in advance of and in preparation for executing the MOU which is anticipated to occur at the end of 2023 or early 2024.

#### Call for Fellowship Providers Program

Through the Call for Fellowship Providers, SCAG seeks to create opportunities for early-career and mid-career fellows to gain experience and proficiency in public service and to make meaningful positive impact in the SCAG region. The Call for Fellowship Providers will provide grants, as funding becomes available, to approved Fellowship Providers that will place students from local universities and/or professionals seeking to work on regional planning issues, expand their experience base, and contribute to the realization of Connect SoCal.

Fellows will support the implementation of REAP 2.0-funded projects: three fellows will support the delivery of Programs to Accelerate Transformative Housing (PATH) projects, two fellows will support the implementation of SCP CEEEJ projects; one fellow will support County Transportation Commissions as they develop transportation projects funded through REAP 2.0; one fellow will support efforts on mobility hubs in support of the Regional Pilot Initiative (RPI) program area,



Mobility Hubs; and one fellow will support efforts on an universal basic mobility wallet program in support of the RPI program area, Mobility Wallets and Universal Basic Mobility.

Fellows will ideally be seeking to establish a career in and studying or bring professional experience in the areas of housing, urban planning, public administration, public policy, data science, health administration, business, public health, or related areas of study. The fellowship programs will help prepare the fellows for a future in the public sector.

SCAG released a call for Fellowship Providers on April 19, 2023 and closed the call on May 19, 2023. SCAG received two eligible applications from qualified fellowship providers. Qualified fellowship providers then competed for eligible funds from REAP 2.0. One fellowship provider was selected to fund a total of eight fellows for the upcoming year.

### StreetLight Insight Web App Big Data Platform

Through SCAG's Regional Data Platform, SCAG is providing licenses to StreetLight's Insight Web App big data platform to public entities or academic institutions and organizations or consultants working with them in the six-county region. StreetLight's Insight Web App platform provides users access to anonymized, and aggregated travel and safety information, sourced from mobile data and sensors. This provides insights into travel behavior trends in an easy-to-use interface.

As of September 2023, SCAG has allocated 151 licenses to users throughout the region. Users can utilize the platform to support a wide variety of research, planning, and project analysis. SCAG staff have been supporting users with onboarding and offering technical assistance support, including hosting Toolbox Tuesday workshops.

### TRANSPORTATION PARTNERSHIP PROGRAMS

The Transportation Partnership Programs (TPP) is comprised of two complementary programs that target investments towards critical mobility infrastructure—the County Transportation Commission (CTC) Partnership Program and the Regional Pilot Initiatives (RPI) Partnership Program.

### The County Transportation Commission (CTC) Partnership Program

The CTC Partnership Program connects infill housing to daily services and increases travel options that support multimodal communities to shift travel modes. On April 12, 2023, SCAG released the CTC Partnership Program Call for Applications. Prior to closing the Call on May 9, 2023, SCAG held an application workshop and made office hours available to applicants. SCAG received a total of 37 project applications totaling over \$115 million. On July 6, 2023, the Regional Council approved staff recommendations to fund 33 transformative planning and implementation projects that expand access, increase mobility, and bring jobs and housing closer together to achieve a more sustainable growth pattern across the region. Project awards are split across three eligible project categories:

\$35 million invested in projects that increase transit ridership;



- \$36 million invested in multimodal communities projects;
- \$9 million invested in projects to shift travel behavior

SCAG is developing agreements with the CTCs and expects to have executed Memorandums of Understanding (MOUs) by end of November 2023.

### **Regional Pilot Initiatives**

The RPI Program is a \$15 million program focused on demonstrating innovative, next generation technologies and models of regional significance, specifically those with the potential to change transportation and housing paradigms towards building more sustainable communities. RPI relies on partnerships with the public sector (local jurisdictions, transit agencies, County Transportation Commissions, etc.) to permit, construct and operate these pilots, and with private sector vendors to implement the pilots. Informed by extensive research, alignment with REAP 2.0 and Connect SoCal, and recommendations from existing SCAG plans and work products, SCAG has identified the following program areas:

- 1. Big Data Research
- 2. Accelerating Active Transportation
- 3. Mobility Hubs
- 4. Mobility Wallets and Universal Basic Mobility (UBM)
- 5. Curb Space Management
- 6. Transportation Demand Management Technology

SCAG is continuing outreach to further identify public partners and begin scoping projects and partnering arrangements. Projects will be brought to TC and RC through information items prior to the formal launch of individual projects.

### PROGRAMS TO ACCELERATE TRANSFORMATIVE HOUSING (PATH)

PATH supports strategies to accelerate infill development leading to increased housing supply, choice, and affordability, affirmatively further fair housing, while also reducing VMT. The PATH program has three funding areas, which are the Housing Infill on Public and Private Lands Pilot Program (HIPP), Notice of Funds Available for Lasting Affordability (NOFA), and Regional Utilities Supporting Housing Pilot Program (RUSH). A summary for each funding area is provided below.

### Housing Infill on Public and Private Lands Pilot Program (HIPP)

The HIPP Pilot Program makes \$8 million available to support eligible applicants in scaling up development of available land and implementing large corridor-wide or area-wide infill housing policies and initiatives. The Call for Applications opened May 10, 2023 and closed July 10, 2023. SCAG received a total of 23 applications totaling over \$14 million in funding requests. Proposed projects awarded include site assessments, site inventories, inclusionary housing programs and specific plans that seek to unlock lands for housing with diverse housing types. There are 11 projects recommended to receive the \$8 million in available funding; the award recommendations



are included in the October 5, 2023 CEHD Policy Committee and Regional Council agendas for approval. Following action by the Regional Council, staff will work with each awarded applicant to formalize the scope of work in advance of executing the MOU, anticipated to occur in early 2024.

### NOFA for Lasting Affordability (NOFA)

The NOFA for Lasting Affordability provides \$45 million to support innovative housing finance, trust funds, catalyst funds, and new permanent funding sources. SCAG released a competitive Call for Applications on June 7, 2023. The Call for Applications closed on July 31, 2023, and SCAG received 25 eligible applications totaling over \$139 million in funding requests. Currently, a selection panel is evaluating the applications and developing the recommendation. SCAG staff plans to bring the proposed funding award list to the CEHD Polity Committee and the Regional Council in November for approval.

### Regional Utilities Supporting Housing Program (RUSH)

The Regional Utilities Supporting Housing (RUSH) program focuses on investments in utility infrastructure planning and capital improvements that will support jurisdictions in basic utility infrastructure needed for housing: water, wastewater, stormwater management and electricity. On Friday, April 28, SCAG hosted the Regional Utilities Supporting Housing (RUSH) Industry Forum, in partnership with PlaceWorks and the Urban Land Institute of Los Angeles (ULI/LA), to bring together thought leaders from Southern California and across the country and develop recommendations to implement the program.

The RUSH program released a Call for Applications on September 11, 2023, closing on November 6, 2023. This is a competitive Call for Applications, with an estimated budget of \$35 million available. Eligible applicants include cities, counties, Tribal Governments and public agencies with a role in housing production (within the SCAG Region). The RUSH Program Call for Applications will award funding for projects which meet the definition of infill in any of the following categories:

- Planning Projects Plans, programs and green infrastructure plans to support increased utility capacity to support the residential development identified in housing elements.
- Capital Projects Projects that address current and future utility restrictions for housing development through upgrading infrastructure for sewer, water, stormwater, and dry utilities systems to enable continued infill housing.

### PROGRAM ADMINISTRATION

Building on the successes of the REAP 1.0 consultant bench, SCAG is developing a Request for Interest and Qualifications (RFIQ) to prequalify consultants and establish on call consultants to assist SCAG, its member jurisdictions, community-based organizations and other eligible entities to complete projects funded by REAP 2.0. This RFIQ is planned to be released in late September/ early October 2023.





### **NEXT STEPS**

Staff will provide regular updates to the Regional Council and Policy Committees on the REAP 2.0 program and any changes to the grant budget will be processed through SCAG's budget amendment procedures.

### **FISCAL IMPACT:**

Work associated with this item is included in the FY 23-24 Overall Work Program (305.4928.01 – REAP 2.0 – Program Development and Outreach).



To:

### **AGENDA ITEM 4**

**REPORT** 

Southern California Association of Governments

October 5, 2023

Community Economic & Human Development Committee (CEHD)

Regional Council (RC)

From: Jacob Noonan, Planning Supervisor

(213) 236-1472, noonan@scag.ca.gov

Subject: REAP 2.0 - HIPP Pilot Program Funding Awards

EXECUTIVE DIRECTOR'S

APPROVAL

Kome Ajise

### **RECOMMENDED ACTION FOR CEHD:**

Recommend that the Regional Council approve the HIPP (Housing Infill on Public and Private lands) Pilot Program funding awards as presented in this report.

### **RECOMMENDED ACTION FOR RC:**

That the Regional Council: 1) approve the HIPP (Housing Infill on Public and Private lands) Pilot Program funding awards as presented in this report; and 2) Authorize the SCAG Executive Director or his designee to execute all documents and actions incident to effectuating the awards and resulting projects including any revisions to proposed scopes of work as needed for compliance with the REAP 2.0 program.

### STRATEGIC PLAN:

This item supports the following Strategic Plan Goal 1: Produce innovative solutions that improve the quality of life for Southern Californians. 4: Provide innovative information and value-added services to enhance member agencies' planning and operations and promote regional collaboration. 7: Secure funding to support agency priorities to effectively and efficiently deliver work products.

### **EXECUTIVE SUMMARY:**

On November 3, 2022, the Regional Council approved the HIPP Pilot Program as one of the three funding areas in the Programs to Accelerate Transformative Housing (PATH) program, which is part of the SCAG REAP 2.0 Program Framework. The HIPP Pilot Program Call for Applications was authorized by the Regional Council on March 2, 2023 and made \$8,000,000 available for projects meeting the REAP 2.0 and PATH program guidelines and accelerating infill development of housing, especially affordable housing by 1) identifying, accessing, and readying infill public and private lands for development with housing with an affordability component, and 2) completing land use regulations for infill large areas and corridors increasing capacity to achieve housing and supportive amenities and services. The Call for Applications was announced on May 10, 2023, and closed on July 10, 2023. In total, 26 applications were received. Of these, 21 applications were





deemed eligible for program funding and were evaluated by the selection panel consisting of SCAG staff using the scoring methodology provided in the HIPP Pilot Program Funding Application and in accordance with the REAP 2.0 PATH Program Guidelines.

### **BACKGROUND:**

On July 7, 2022, the SCAG Regional Council approved SCAG's Regional Early Action Planning Grants of 2021 (REAP 2.0) Program Development Framework, which outlines the core objectives, guiding principles, programmatic areas, major milestones, and schedule for allocating funds available to SCAG through the REAP 2.0 state grant program. SCAG's REAP 2.0 Program Development Framework combines coordinated and transformative housing development and finance, land use and transportation strategies to help achieve California's housing and greenhouse gas emission reduction goals. The HIPP Pilot Program is one of the three funding areas in the PATH program, which realizes the Housing Supportive Infrastructure program included in the Framework and the Key Connection that bears the same name in the adopted 2020 Connect SoCal Plan. Through its three funding areas, including the HIPP Pilot Program, the PATH program creates the foundational conditions for housing to be realized at scale across the Southern California region.

The HIPP Pilot Program, one of the three funding areas in the PATH program, aligns with the State's REAP 2.0 Program Objectives which are to:

- Accelerate Infill Development that Facilitates Housing Supply, Choice, and Affordability;
- Affirmatively Further Fair Housing; and
- Reduce Vehicle Miles Traveled

### HIPP (HOUSING INFILL ON PUBLIC AND PRIVATE LANDS) PILOT PROGRAM

On November 3, 2022, the Regional Council approved the PATH program and its guidelines which included \$88 million of SCAG's REAP 2.0 funding to be made available to support proposals providing significant beneficial impacts leading to substantial changes in land use patterns, equity, and travel behaviors. The three funding areas in the PATH program, including the HIPP Pilot Program, are presented in the chart below.



### **PATH Program Structure**

\*\*Scaling Up Development of Available Land

\*\*Scaling Up Development of Available Land

\*\*Large Corridor-Wide or Area-Wide Infill Housing
Policies and Initiatives

\*\*S8,000,000

The HIPP Pilot Program focuses on 1) scaling up development of publicly and privately owned lands with affordable or mixed income housing and ancillary neighborhood businesses and supporting infrastructure, and 2) supporting entities with regulatory land use control implement corridor-wide and area-wide infill housing initiatives based in justice, equity, diversity, and inclusion. Eligible applicants for the funding call were entities that are in control of underutilized, surplus, or excess land available for affordable housing, and entities with regulatory land use control. This included public agencies, transit agencies and districts; cities; counties; tribal entities; public housing authorities; academic institutions; water and other utility districts/providers, and land trusts and other land holders and regulators.

### HIPP PILOT PROGRAM CALL FOR APPLICATIONS

The HIPP Call for Applications was open from May 10, 2023 to 5:00pm on July 10, 2023. The Call was announced through the SCAG housing newsletter, and by a direct eblast to all members of the SCAG housing interest list. The application, guidelines, and resources were made available on the SCAG REAP 2.0 website (www.scag.ca.gov/reap2021). On May 24, SCAG hosted an information session on the HIPP Pilot Program Funding Application, and a recording of the presentation and questions and answer session was made available for viewing on the REAP 2.0 webpage. Questions and answers were published to the call's webpage at the beginning and twice while the call was open.

Following the close of the call, all applications received on time were reviewed for completeness. In total, 26 applications were received. Five applications were determined to be ineligible: two were received after the call closed, one was not an eligible activity, one was incomplete, and one was recommended for funding through another REAP 2.0 funding call. The remaining 21 applications were determined eligible and complete and were evaluated for funding by a selection panel consisting of internal SCAG staff using the scoring rubric approved by the Regional Council March 3, 2023, and included in the funding application.



**HIPP Pilot Program Evaluation Criteria** 

	HIPP PHOT Program Evaluation Criteria	Points Possible	Weighting Factor	Percent of Total
1	Lead to a Transformative Significant Beneficial Impact	25	1 46661	45%
1.1	Accelerate Infill Development that facilitates:  • Housing supply, Choice, and Affordability	15	1	15%
1.2	Affirmatively Further Fair Housing (AFFH)	5	3	15%
1.3	Reduce Vehicle Miles Travelled	5	3	15%
2	Equitable Targeted Outreach	10		10%
2.1	Engagement with Disadvantaged and Historically Underserved Communities	5	1	5%
2.2	Inclusive, Diverse, and Equitable Engagement	5	1	5%
3	Leverage Partnerships, Policy Match, Building Local Capacity, Ability to Complete the Project, and Cost Effectiveness	25		25%
3.1	Existing or Prior Local Policy Commitment	5	1	5%
3.2	Partnerships or Financial Match	5	1	5%
3.3	<ul> <li>Ability to Complete the Project and Cost Effectiveness</li> <li>Experience completing similar projects</li> <li>Plan for ensuring project is completed on time and budget</li> <li>Approach for ensuring cost effective use of funding</li> </ul>	15	1	15%
4	Prioritize Disadvantaged Communities	10		10%
4.1	Disadvantaged and Historically Underserved Communities	5	1	5%
4.2	Addressing Historic/Current Inequities and Disadvantaged Community Benefits	5	1	5%
5	Contributes to Regional Transformative Change	10		10%
5.1	Transformative Approaches to Scale Housing Supply	5	1	5%
5.2	Regional Impact and Applicability	5	1	5%
	Total	80		100%

### **TECHNICAL SUPPORT AND COMMUNITY ENGAGEMENT**

Following the announcement and while the Call remained open, Staff hosted office hours. In total, more than 62 individual meetings were held with interested agencies and organizations providing more than 21 hours of technical assistance on the application and assistance with resources. While the call was open, staff were available upon request and provided preliminary review for 5 applications. The engagement and technical support provided during the call for applications was the continuation of the extensive and inclusive stakeholder engagement conducted in developing the PATH Program and its three funding areas. Following on the 2021 engagement informing the REAP 2.0 Framework, in May of 2022 staff began meeting with subregional partners,



representatives from cities and counties, community-based organizations, housing and land trusts, housing authorities, tribal nations and other entities and agencies involved in developing land for housing, managing affordable housing programs, and supporting disadvantaged communities, communities that have historically been underserved, and community members living in areas of segregation and high concentrations of poverty across the region to identify needs for housing support and to inform the development of the PATH program.

### HIPP PILOT PROGRAM FUNDING AWARD RECOMMENDATION

The following 11 applications are recommended for funding through the \$8,000,000 HIPP Pilot Program Call for Applications. Of the 21 applications evaluated by the selection panel, the applications demonstrated with most certainty how the proposed actions met (1) the REAP 2.0 Program Objectives and SCAG Key Priorities, and (2) provide Transformative and Significant Beneficial Impacts meaning housing, planning, infrastructure investments supporting Infill development facilitating housing supply, choice and affordability, and other actions that enable meeting housing goals that also result in per capita vehicle miles traveled reductions.

### **HIPP Pilot Program Funding Recommendation (Organized by County)**

County	Applicant	Proposed Project	Recommendation
Los Angeles	City of San Fernando	San Fernando Housing Infill	\$791,818
	City of LA	Scaling up Housing Development on City-Owned Land	\$2,900,000
	City of Culver City	Fox Hills Specific Plan Update	\$505,000
	City of Long Beach	Inclusionary Housing Program	\$250,000
	City of South Pasadena	Missing Middle Housing Program	\$57,000
Riverside	City of Riverside	Missing Middle Prototype Plans for Infill Housing Sites	\$500,000
San Bernardino	City of Rialto	Catalytic Housing Initiative for Downtown Rialto	\$193,875
	SBCTA/SBCOG	Public Land-to-Residential Project—Inventory, Analysis & Toolkit for Workforce and Teache Housing	\$720,000 er
Ventura	County of Ventura	Public Land Affordable Housing Development Pipeline	\$756,500
	City of Moorpark	Downtown Specific Plan	\$250,000
	City of Oxnard	TOD/HQTC Program	\$1,075,807
			\$8,000,000



The projects recommended for funding in the HIPP Pilot Program represent a range of projects for accelerating Infill development, supporting residents through realizing multimodal communities, shifting travel behavior through reducing driving, and increasing transit ridership, and demonstrating the potential to meet the REAP 2.0, Connect SoCal, and PATH program objectives by establishing and supporting the infrastructure for accelerating housing supply, choice, and affordability, affirmatively furthering fair housing, and reducing VMT by transforming current corridor-wide or area-wide housing policies, site planning, financial models, predevelopment and development processes, and homeownership patterns in a significant and quantifiable manner.

A summary for each of the recommended projects follows, organized by county.

### LOS ANGELES COUNTY

- City of San Fernando. San Fernando Housing Infill (\$791,818) will evaluate opportunities for streamlined infill housing development on private and public lands through a comprehensive approach to increasing capacity and affordability by amending the zoning code and specific plans, assessing public lands to develop an inventory of housing sites, developing a local density bonus program, updating the local historic survey, completing a CEQA assessment, and developing strategies for preventing individuals and families from being displaced by future infill development.
- City of Los Angeles. Scaling up Housing Development on City-Owned Land (\$2,900,000) will reenvision how the City uses its assets and how it partners with other public agencies to maximize
  housing production on infill public lands. The program will develop a pipeline of sites for
  housing by assessing public lands, parking lots and smaller sites, evaluating creative financing
  approaches, and bundling sites for future Requests for Proposals.
- City of Culver City. Fox Hills Specific Plan Update (\$505,000) will guide the redevelopment and transformation of approximately 330 acres of existing infill office park, surface parking, and underutilized commercial lands into walkable, high density mixed residential uses with transit access. The plan envisions 5,000 additional housing units in an area identified as High and Highest Opportunity by the California Tax Credit Allocation Committee. Coupling this increase in housing capacity with the City's density bonus program will create opportunities for the inclusion of Very Low, Low, and Moderate housing as new housing projects are proposed.
- City of Long Beach. Inclusionary Housing Program (\$250,000) will update the existing Inclusionary Housing Program (IHP) in the City of Long Beach with expanded program boundaries, new unit requirements, and incentives increasing affordable housing in infill areas throughout Long Beach and ensuring the City's continued progress towards its housing goals.



 City of South Pasadena. Missing Middle Housing Program (\$57,000) will establish an infill floating zone with objective design and development standards and a ministerial approval process for certain housing types in infill low-density residential zones within high quality transit areas. It will also evaluate waivers and incentive programs for eligible projects containing units affordable to lower- and moderate-income households.

### RIVERSIDE COUNTY

City of Riverside. Missing Middle Prototype Plans for Infill Housing Sites (\$500,000) will
expand mid-scale infill housing stock through prototype plans for infill development sites. The
project will include options for ministerial-approval-ready, 100% construction level drawings
and supporting calculations for two to four-unit clustered and low-rise infill residential projects,
which can be used by developers as a means of improving efficiency through streamlining the
permit process.

### SAN BERNADINO COUNTY

- SBCTA/SBCOG. Public Land-to-Residential Project--Inventory, Analysis & Toolkit for Workforce
  and Teacher Housing (\$720,000) includes a comprehensive assessment of infill public lands in
  San Bernardino County to identify underutilized sites ready and available for residential
  development and the completion of a toolkit to assist public agencies use the Surplus Land Act
  to make infill sites available for affordable housing development with a focus on educators and
  the regional workforce.
- City of Rialto. Catalytic Housing Initiative for Downtown Rialto (\$193,875) will accelerate development of affordable housing on infill public and private lands in Rialto's downtown near transit by identifying the site-specific constraints and solutions for utilities, financing, and residential and mixed-use development including types and total square footage of different land uses, the number and type of residential units, number of parking spaces, social services, and potential developer relationships. Up to three RFPs to develop infill sites are anticipated within the project expenditure period.

### **VENTURA COUNTY**

- County of Ventura. Public Land Affordable Housing Development Pipeline (\$765,500) is a
  collaboration between the county, several cities, and the local school district to develop a list of
  available underutilized public lands for affordable housing development in infill areas. Specific
  sites will be assessed to provide a comprehensive and clear understanding of the opportunities,
  barriers, and next steps for utilizing each property for residential and mixed-uses. The project
  will culminate in the solicitation of partners to develop affordable housing on three to four infill
  sites.
- City of Moorpark. Downtown Specific Plan (\$250,000) will advance the city's Downtown Specific Plan, with a focus on increased density, mixed-use areas, objective development



standards, permit streamlining, and potential incentives for affordability in infill areas, leading to additional residential and mixed-use capacity on at least 285 infill sites in the downtown area.

• City of Oxnard. TOD/HQTC Program (\$1,075,807) The creation of a TOD (Transit Oriented Development)/HQTC (High Quality Transit Corridor) Specific Plan will support future growth around transit improvements, the plan is anticipated to reduce the cost of housing production and increase a significant amount of affordable housing units by incentivizing deeper affordability for very low, extremely low, and acutely low-income households in proximity to transit.

Distribution of \$8,000,000 in HIPP Pilot Program funding across the Southern California Region through the recommended project is presented in the following chart. No funding requests were received from applicants in Imperial County. In contrast, ten requests were received from applicants in Los Angeles County. One request was received from an applicant in Orange County, three from applicants in Riverside County, four from applicants in San Bernadino County, and three from applicants in Ventura County.

	Eligible	Total Funding	Applications	Total Funding
County	Applications	Requested	Funded	Awarded
Imperial				
Los Angeles	10	\$6,773,818	5	\$4,503,818
Orange	1	\$221,725		
Riverside	3	\$2,440,000	1	\$500,000
San Bernardino	4	\$1,598,375	2	\$913,875
Ventura	3	\$2,781,500	3	\$2,082,307
Grand Total	21	\$13,815,418	11	\$8,000,000

### **NEXT STEPS**

Conditional awards were issued to all applicants with recommended projects in September 2023. Following the issuance of conditional awards, notices were provided to all applicants that were not recommended to receive an award. Staff remain available to meet with any applicants that wish to receive feedback on their application. Following the action of the Regional Council, staff will work with each awarded applicant to finalize their project scope of work in preparation for entering into an MOU, procuring the consultant(s), and initiating the projects. Based on the REAP 2.0 program requirements all billable activities must be completed by December 31, 2025, and SCAG must submit to the state a final REAP 2.0 program report by June 30, 2026.





### **FISCAL IMPACT:**

Work associated with this item is included in the FY 23-24 Overall Work Program (305.4925.01 - REAP 2.0 Programs to Accelerate Transformative Housing (PATH)).

### ATTACHMENT(S):

1. PowerPoint Presentation - HIPP Pilot Program Funding Recommendation



# HIPP Pilot Program Funding Recommendation

**REAP 2.0 - PATH Program** 

October 5, 2023

Jacob Noonan, AICP, Planning Supervisor, Special Programs

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### Recommended Action

### **FOR CEHD:**

Recommend that the Regional Council approve the HIPP (Housing Infill on Public and Private lands) Pilot Program funding awards as presented in this report.

### **FOR RC:**

That the Regional Council: 1) approve the HIPP (Housing Infill on Public and Private lands) Pilot Program funding awards as presented in this report; and 2) Authorize the SCAG Executive Director or his designee to execute all documents and actions incident to effectuating the awards and resulting projects including any revisions to proposed scopes of work as needed for compliance with the REAP 2.0 program.

# Programs to Accelerate Transformative Housing (PATH) Program

\$88,000,000

Notice of Funds Available (NOFA) For Lasting Affordability

- Funding for Innovative Housing Finance
- Trust Funds, Catalyst Funds
- \$45,000,000

RUSH (Regional Utilities Supporting Housing) Pilot Program

- Non-Transportation Utilities Infrastructure Improvements
  - \$35,000,000

HIPP (Housing Infill on Public and Private Land) Pilot Program

- Scaling Up Development of Available Land
- Large Corridor-Wide or Area-Wide Infill Housing Policies and Initiatives
  - \$8,000,000

# HIPP Pilot Program (Open June 7 - July 10)

\$8,000,000

### **Eligible Applicants**

- Entities with Land Control
- Entities with Regulatory Land Use Control

- Developing a pipeline of available lands for housing development
- Corridor-wide and Area-wide regulatory changes increasing housing potential.

26 Applications I Received

- 2 late
- 2 ineligible
- 1 funded in Call 4

21 Applications
Eligible

- 11 Recommended
  - 10 Full
  - 1 Partial

# **Project Types**

ollaborations

# Regulatory Changes Increasing Housing Potential

- Zoning/GP amendments
- Specific Plans
- Overlay Zones
- PermitStreamlining
- Culver City
- Long Beach
- S. Pasadena
- San Fernando
- City of Riverside
- Moorpark
- Oxnard

### **Pipeline of Available Lands**

- Site inventories
- Feasibility assessments
- Preliminary environmental
- Disposition Agreements
- Developer RFPs

- San Fernando
- Rialto
- City of LA (coordinated with multiple agencies)
- Ventura Cy (coordinated with all member cities)
- San Bernardino Cy (coordinated with all member cities)

### **City of Los Angeles**

- Due diligence and sites prioritized
- Focused parking lot assessment
- Financial and feasibility analysis
- Program structure, templates
- City of LA
- LAUSD
- LACCD

# Ventura County Public Lands

- Inventory and assessment
- Preliminary Environmental
- Disposition,
   Developer RFPs
- Ventura County
- Oxnard
- Santa Paula
- Thousand Oaks

# San Bernardino County Public Lands

- Inventory and assessment
- Pilot project
- Guides and toolkit for Surplus Lands Act, workforce/ educator housing
- Leverage emerging SB Housing Trust

- SBCTA
- SBCSS
- Needles

Other Cities

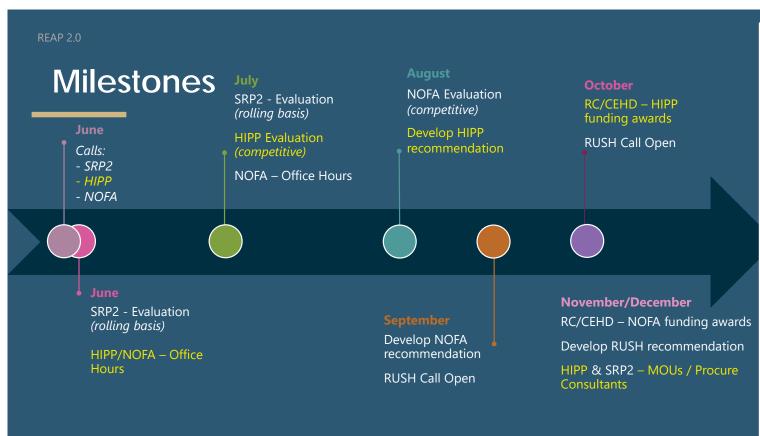
- Rialto

# Recommendation

Applicant	Project	Request	Recommendation
City of Riverside	Missing Middle Prototype Plans for Infill Housing Sites	\$500,000	\$500,000
City of San Fernando	San Fernando Housing Infill	\$791,818	\$791,818
City of Los Angeles	Scaling up Housing Development on City- Owned Land	\$3,200,000	\$2,900,000
County of Ventura	Unlocking Land for Housing	\$756,500	\$756,500
City of Culver City	Fox Hills Specific Plan	\$505,000	\$505,000
City of Rialto	Catalytic Housing Initiative for Downtown Rialto	\$193,875	\$193,875
City of Long Beach	Inclusionary Housing Program	\$250,000	\$250,000
City of South Pasadena	Missing Middle Housing Program	\$57,000	\$57,000
SBCTA/SBCOG	Public Land-to-Residential Project Inventory, Analysis & Toolkit for Workforce and Teacher Housing	\$770,000	\$720,000
City of Moorpark	City of Moorpark - Downtown Specific Plan	\$250,000	\$250,000
City of Oxnard	TOD/HQTC Program	\$1,775,000	\$1,075,807

# Distribution

County	Eligible Applications	Total Funding Requested	Applications Funded	Total Funding Awarded
Imperial				
Los Angeles	10	\$6,773,818	5	\$4,503,818
Orange	1	\$221,725		
Riverside	3	\$2,440,000	1	\$500,000
San Bernardino	4	\$1,598,375	2	\$913,875
Ventura	3	\$2,781,500	3	\$2,082,307
Totals	21	\$13,815,418	11	\$8,000,000







### **AGENDA ITEM 5**

**REPORT** 

Southern California Association of Governments

October 5, 2023

Community Economic & Human Development Committee (CEHD)

EXECUTIVE DIRECTOR'S

APPROVAL

Kome Aprise

From: Elizabeth Carvajal, Deputy Director

(213) 236-1801, carvajal@scag.ca.gov

Subject: CEHD Agenda Outlook and Future Agenda Items

### **RECOMMENDED ACTION:**

Information Only - No Action Required

### STRATEGIC PLAN:

To:

This item supports the following Strategic Plan Goal 1: Produce innovative solutions that improve the quality of life for Southern Californians.

### **EXECUTIVE SUMMARY:**

The draft Policy Development Framework ("Framework") for Connect SoCal 2024 was presented to the Community, Economic and Human Development Committee (CEHD) on April 7, 2022. Following the Regional Council adoption of the Framework on June 2, 2022, staff developed a 12-month Committee CEHD Outlook, to realize the goals and discussions committed to in the Framework and develop consensus around the policy priorities that will become final recommendations in Connect SoCal 2024. For FY2024, the CEHD Outlook reflects outcomes of the 2023 Executive Administration Committee (EAC) Retreat and discussions with the CEHD Chair and Vice Chair. The Committee Outlook and Future Agenda Items will be updated monthly as a receive and file item.

### **BACKGROUND:**

### Policy Development Framework for Connect SoCal 2024

The draft Policy Development Framework ("Framework") for Connect SoCal 2024 was presented to the CEHD on April 7, 2022, and was adopted by the Regional Council at the June 2, 2022 meeting. The Policy Framework is intended to facilitate the engagement of SCAG's Policy Committees in the data, emerging issues and policy recommendations that will be presented in Connect SoCal 2024. In furtherance of the adopted Policy Development Framework, staff have developed a "Committee Outlook" for each of the three policy committees (CEHD, TC and EEC) organized around three areas: Connect SoCal, Local Assistance Program, and Regional Updates.



### **CEHD Committee Outlook and Framework**

Building on the Policy Framework and the commitment to creating more transparency and engagement in the policy development process, staff updated the Outlook for the CEHD Policy Committee for FY2024.

The Committee Outlook organizes content into three programmatic areas:

- 1. Connect SoCal: Items within this area will center on efforts to implement Connect SoCal 2020, updates on the plan development process for 2024, and discussion of key policy issues and emerging trends for the 2024 Connect SoCal Plan. Presentations will offer best practices, lessons learned and emerging trends in key policy areas centered on land use, housing, and economic development. The FY2024 Outlook summarizes the items that will be coming before the CEHD Committee that will related to the development of Connect SoCal 2024.
- 2. Local Assistance Program: In this programmatic area, staff will present informational and action items related to programs that provide assistance to local partners. Currently, the main programs that will be highlighted through the CEHD committee are: the in-progress \$47 million REAP (Regional Early Action Planning) Grant program and the implementation of REAP 2.0, with a focus on the Programs to Accelerate Transformative Housing (PATH) and Subregional Partnership Program 2.0 components.
- 3. Regional Updates: This programmatic area will focus on regional policy issues, such as RHNA, implementation of the Inclusive Economic Recovery Strategy (IERS) through SCAG's one-time state funding, and the related coordination with the State's new Community Economic Resiliency Fund (CERF) program, Connect SoCal 2024 Growth Forecast, and Regional Economic Analysis. Committee members may also recommend other policy topics for exploration.

The Committee Outlook is tracked to when the draft 2024 Connect SoCal will be published. Staff will ensure that the various policy and strategy recommendations in Connect SoCal 2024 will be reviewed and discussed by SCAG's policy committees through April 2024. The topics and panels covered may change based on speaker availability, progress on the targeted programs, and other requests from the Committee Chair and Vice Chair as well as members. To request future agenda items, Policy Committee members may request that the agenda item be pulled for discussion, or they may send a request directly to the Chair or committee staff for consideration and reporting out at the next meeting. Agenda items that are recommended by Policy Committee members will be discussed with the Chair and Vice Chair to assess relevance to the CEHD and the considerations noted above.



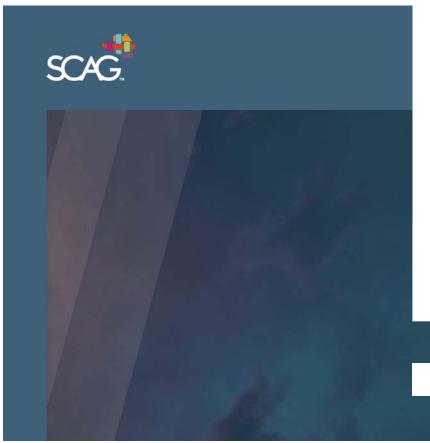


### **FISCAL IMPACT:**

Work associated with this item is included in the FY24 Indirect Cost Program (810.0120.20: Planning Policy Development).

### ATTACHMENT(S):

1. PowerPoint Presentation - CEHD Agenda Outlook



# Community, Economic & Human Development Committee Outlook

October 5, 2023

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### **Community, Economic & Human Development Committee**

• The Community, Economic and Human Development Committee (CEHD) shall study and provide policy recommendations to the Regional Council relative to challenges and opportunities, programs and other matters which pertain to the regional issues of community, economic and human development, housing and growth. CEHD shall also receive information regarding projects, plans and programs of regional significance for determinations of consistency and conformity with applicable regional plans.

### DRAFT PRIORITIES

- Connect SoCal 2024 Growth Forecast
- Housing Planning Priorities/REAP 2021 Housing Program Development
- Inclusive Economic Growth Program
- Regional Economic Analysis
- Racial Equity Early Action Plan

SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS

## **CEHD Committee Agenda Outlook for FY2024**

Date	Connect SoCal	Local Assistance Program	Regional Update
July - Aug	<ul> <li>Connect SoCal Performance Measures</li> <li>Connect SoCal Outreach update</li> </ul>	REAP 1 Program Bi-Annual Status report	RHNA Reform (Action)
Sep		Policy Committee: Connect SoCal 2024 Draft Plan R RUSH Industry Forum Summary and PATH Guidelines U	
Oct - Nov	<ul> <li>Connect SoCal Implementation Strategies</li> <li>Connect SoCal Work from Home Assumptions</li> </ul>	<ul> <li>REAP 1: Metrolink TOD Study Update</li> <li>REAP 1: Preservation Study</li> <li>REAP 2: NOFA and HIPP Funding Awards (Action)</li> </ul>	<ul> <li>CEHD 12-Month Outlook</li> <li>Inclusive Economic Contracting Toolkits</li> <li>IERS Grant: Job Quality Index Update</li> </ul>

SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS

## **CEHD Committee Agenda Outlook for FY2024**

Date		Connect SoCal	Local Assistance Program	Regional Update
Jan - Mar	•	Connect SoCal Summary of Comments and Revisions Approach	<ul> <li>REAP 1: Bi-Annual Report</li> <li>REAP 1: Housing and Sustainable Development Update</li> <li>REAP 2: RUSH Funding Awards (Action)</li> </ul>	<ul> <li>IERS Grant: Tribal Data Needs Assessment</li> <li>SoCal Demographic Update</li> </ul>
April	•	Connect SoCal Final Adoption		IERS Grant Update: Economic Analyses
May			General Assembly	
June	•	Homeownership Strategies (Speaker)	<ul> <li>REAP2 – PATH &amp; SRP2 Program Updates</li> <li>REAP 1 – SRP Project Panel</li> </ul>	IERS Grant Update



# **THANK YOU!**

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### **AGENDA ITEM 6**

**REPORT** 

Southern California Association of Governments

October 5, 2023

**To:** Community Economic & Human Development Committee (CEHD)

EXECUTIVE DIRECTOR'S

APPROVAL

Kome Aprise

**From:** Anna Van, Associate Regional Planner

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Jill Schmidt Bengochea, Senior Analyst, HR&A Advisors, Inc.

**Subject:** Inclusive Contracting Toolkit

### **RECOMMENDED ACTION:**

Information Only - No Action Required

### STRATEGIC PLAN:

This item supports the following Strategic Plan Goal 1: Produce innovative solutions that improve the quality of life for Southern Californians. 2: Advance Southern California's policy interests and planning priorities through regional, statewide, and national engagement and advocacy. 4: Provide innovative information and value-added services to enhance member agencies' planning and operations and promote regional collaboration.

### **EXECUTIVE SUMMARY:**

In July 2021, the Regional Council adopted the Inclusive Economic Recovery Strategy (IERS) to implement SCAG Resolution No. 20-623-2 (regarding racial and social equity). The IERS sets forth strategies for SCAG's role in advancing equitable regional economic recovery and growth. With support from Senator Susan Rubio, SCAG received one-time grant funding from the State to implement several core recommendations developed in the IERS. One such project is the Inclusive Contracting Toolkit. SCAG staff procured HR&A Advisors Inc. to support in developing the toolkit. The toolkit serves as a roadmap with actionable recommendations for procurement professionals in public agencies and private anchor institutions to support a shift to inclusive contracting policies, programs, and practices. In addition, the toolkit includes a library of best practices and recommendations that reflect the range of emerging and promising inclusive contracting efforts underway today.

### **BACKGROUND:**

In July 2021, the Regional Council adopted the Inclusive Economic Recovery Strategy (IERS) to implement SCAG Resolution No. 20-623-2 (regarding racial and social equity). With the primary intent to foster greater economic opportunity for women and communities of color to narrow the economic disparities that exist in our local and regional economies, the IERS sets forth strategies for SCAG's role in advancing equitable regional economic recovery and growth. SCAG received one-





time grant funding from the State to implement several core recommendations developed in the IERS, including the development of the Inclusive Contracting Toolkit. Staff procured HR&A Advisors Inc. to develop the toolkit. The toolkit serves as an actionable guide for procurement professionals in public agencies and private anchor institutions (such as hospitals and universities) to support a shift to inclusive contracting policies, programs, and practices. In addition, the toolkit includes a library of best practices and recommendations that reflect the range of emerging and promising inclusive contracting efforts underway today.

### **Inclusive Contracting Toolkits**

Business ownership provides a pathway to wealth building in Southern California, and the success of diverse, small businesses is essential to the health and resilience of the local economy. However, small businesses that are woman, minority, and veteran-owned (historically disadvantaged businesses) face challenges growing and sustaining their businesses. Although supplying goods and services to public agencies and anchor institutions can provide historically disadvantaged businesses with stable streams of revenue and technical experience needed to grow, certain contracting practices at public and private institutions (such as delayed payment for services and excessive bonding and insurance requirements) inadvertently prevent small businesses from successfully winning contracts or even participating in the bidding process. By implementing inclusive contracting practices and considerations in their procurement processes, public and private institutions can level the playing field and promote economic mobility among historically disadvantaged businesses, ultimately generating wealth for historically marginalized populations, strengthening the region's economic resilience, and benefiting from the cost-savings.

To help support contracting and procurement staff at these institutions, SCAG developed the Inclusive Contracting Toolkit to serve as a step-by-step guide that contains best practices and implementable actions to address contracting barriers. With the understanding that each organization's culture and approach to procurement is unique, the toolkit summarizes relevant context for inclusive contracting, recommends immediate actions for organizations to take, and presents tactics that have been proven to or show potential to support inclusive contracting. Overviews of each tactic include a description of the policy, program, or practice, accompanied by brief discussions of the challenges that they address in the current contracting environment, steps and considerations for implementation, and real-world examples from the SCAG region. Where applicable, the toolkit also distinguishes between recommendations that may apply to public agencies, private institutions, or both. Throughout the toolkit, case studies from successful initiatives across the country are provided to demonstrate the potential impact of inclusive contracting when implemented effectively.

As part of the toolkit development, the project team conducted a literature review of key barriers that historically disadvantaged businesses face in accessing contracting opportunities and emerging practices around inclusive contracting. To ground truth this preliminary research, staff formed a



technical advisory committee and convened a series of industry focus groups — composed of small business organizations and contracting professionals from local government agencies and anchor institutions throughout the region — to provide recommendations and share policies, programs, and practices that are relevant and applicable to the local economy. This well-rounded approach of research, interviews with subject matter experts, and industry stakeholder engagement ensures that the toolkit is grounded in the specific constraints and opportunities that procurement professionals in the SCAG region face. The table below provides a list of the organizations that participated in focus group convenings and the sectors they represent.

Organization	Sector
California State University - Office of the Chancellor	Education
Caltrans	Government
Cedars-Sinai Health System*	Healthcare
Children's Hospital of Los Angeles (CHLA)*	Healthcare
City of Long Beach - Purchasing Division	Government
City of Los Angeles - Office of Procurement*	Government
City of Oxnard	Government
DTLA Chamber of Commerce	Business Support
Hospital Association of Southern California (HASC)	Business Support
Imperial County - Community & Economic Development*	Government
Independent Hospitality Coalition	Business Support
Inland Empire Economic Partnership	Business Support
LA BizFed*	Business Support
LA County Department of Public Works	Government
LA Metro	Government
Los Angeles Business Council (LABC)*	Business Support
Merriwether and Williams Insurance Services	Business Support
OC/IE Small Business Development Center*	Business Support
Orange County Procurement Office*	Government
Pacific Asian Consortium in Employment (PACE)	Business Support
Port of Long Beach*	Government
Southern California Edison*	Utilities
University of Southern California	Education
Urban Ark Technologies	Business Support
Ventura County - General Services Agency*	Government
Vizient Health	Healthcare

<sup>\*</sup>Inclusive Contracting Technical Advisory Committee member



Today's presentation to the CEHD Committee on the Inclusive Contracting Toolkit will be made by Jill Schmidt Bengochea, Senior Analyst at HR&A Advisors Inc., who led the development of the toolkit. Ms. Bengochea will provide an overview of the context for inclusive contracting, the process of developing the toolkit, and how the toolkit recommendations can be used by procurement professionals and policymakers.

### Speaker Bio

Jill Schmidt Bengochea is a Senior Analyst in the Los Angeles Office, leading analysis for economic development, public realm, and real estate investments as well as advising clients on equitable growth strategies. Prior to joining HR&A, Jill was a Senior Project Manager at the Brooklyn Navy Yard where she managed historic rehabilitation and ground-up developments to support inclusive economic development.

### **FISCAL IMPACT:**

Work associated with this item is included in the FY 2023-24 Overall Work Program in 320-4902.01 (Inclusive Economic Recovery Strategy (IERS) Implementation Grant).

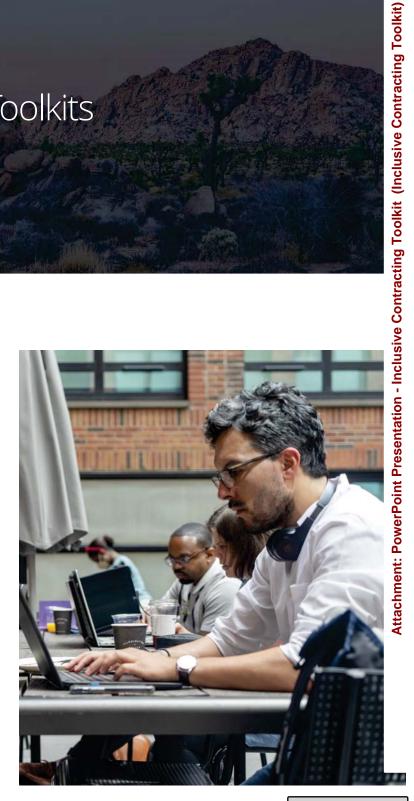
### **ATTACHMENT(S):**

1. PowerPoint Presentation - Inclusive Contracting Toolkit



HR&A ADVISORS, INC.

HR&A Advisors, Inc. (HR&A) is an employee-owned company advising visionary clients on how to increase opportunity and advance quality of life in cities. We believe in creating vital places, building more equitable and resilient communities, and improving people's lives.



SCAG engaged HR&A Advisors, Inc. to advance recommendations in the Inclusive Economic Recovery Strategy (IERS)

The Inclusive Contracting Toolkit identifies effective tactics to diversify contracting with actionable steps that public agencies and private anchor institutions can take to set and make progress toward equitable procurement goals in the SCAG region, generating increased opportunities for small and diverse businesses.

#### **APPROACH**

HR&A is leveraging regional expertise to define barriers and opportunities, identify emerging practices and regional resources, and scan for existing momentum in the region.



### LITERATURE REVIEW

- Peer-reviewed academic research
- Research institutions
- Public agency and anchor institutions publications and reports
- Mission-driven financial institution publications and reports



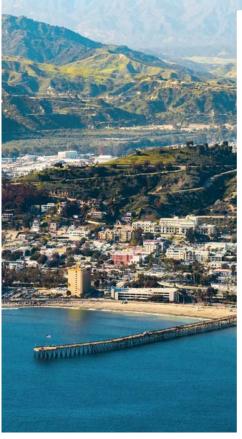
### **ENGAGEMENT**

- A Technical Advisory Committee of public agencies, institutions, and business support organizations in the SCAG region
- Focus groups with stakeholders in the SCAG region
- Interviews with Subject Matter Experts nationally

### **HISTORICAL CONTEXT**

HR&A reviewed historic constraints and advancements that shaped the contracting landscape in the SCAG region today.

1953	U.S. Small Business Act was adopted.
1988	J.A. Croson Company v. the City of Richmond court ruling.
1988	General Order 156 was established in California.
1995	Adarand v. Pena court ruling.
1996	Proposition 209 was adopted in California.
2019	Assembly Bill 962 was adopted in California.
2020	Proposition 16 failed in California.
2023	Students for Fair Admissions (SFFA) v. Harvard and Students for Fair Admissions (SFFA) v. University of North Carolina (UNC) court rulings.



### **BARRIERS TO EQUITABLE PROCUREMENT**

Three categories of barriers exclude historically disadvantaged businesses from contracting opportunities with contracting agencies and organizations.

- **Discriminatory Behavior:** Historical and ongoing discriminatory behavior that excludes historically disadvantaged businesses from contracting opportunities.
- **Diminished Capacity:** The inherited, cumulative results of this discrimination, which have diminished the capacity of historically disadvantaged businesses today.
- Inadvertent Discrimination: Inadvertent contracting practices that are not intentionally or directly discriminatory, but which still exert a disparate impact on historically disadvantaged businesses.

### **INCLUSIVE CONTRACTING STRATEGIES**

The toolkit describes six strategies that contracting agencies and organizations should undertake to transition to inclusive contracting.

- Streamline Procurement Processes to reduce barriers to certification, viewing solicitations, preparing and submitting bids and proposals, and contracting.
- **Establish a Baseline and Collect Data** to evaluating disparities and establishing a baseline to measure impacts.
- **Develop Accessible Contracts** to render businesses more likely to submit bids or proposals and enabling them to execute awarded contracts.
- Increase Business Access to Capital to empower and enable historically disadvantaged businesses to compete for contracts.
- **Grow Professional Networks** to increase opportunities to identify partners, exchange knowledge, and build organizational capacity.
- **Build Business Capacity** to increase historically disadvantaged businesses' ability and likelihood to identify and compete for contracting opportunities.

### **TACTICS**

The toolkit identifies tactics to support each of the inclusive contracting strategies.



### **PROGRAMS**

The inclusive, impactful, and creative ways to engage and support both internal teams and external vendors to contracting opportunities.



### **PRACTICES**

The everyday procurement administration, coordination and data collection that can help or hinder businesses in its design.



### **POLICIES**

The mandates, partnerships, systems, and policies to enable programs and practices and to translate ideas to implementation.

### **SCHEDULE**

HR&A is addressing feedback from the Technical Advisory Committee to finalize the toolkit now.

PHASE 1	PHASE 2	PHASE 3
<b>Developing the Framework</b> April – July	Drafting the Toolkit: Compile Emerging Practices and Model Policies July – September	Final Toolkit   October 
	WE AR	E HERE