IN-PERSON PARTICIPATION ONLY

EXECUTIVE/ADMINISTRATION COMMITTEE - RETREAT

PLEASE NOTE DATE AND TIME
Thursday, June 30, 2022 (11:00 a.m. – 5:00 p.m.)
through
Friday, July 1, 2022 (8:00 a.m. -10:30 a.m.)

Hotel Paseo
Paseo A
45-400 Larkspur Lane
PALM DESERT, CA 92260
(760) 340-9001

Please see next page for detailed instructions on how to participate in the meeting.

PUBLIC ADVISORY

If members of the public wish to review the attachments or have any questions on any of the agenda items, please contact Maggie Aguilar at (213) 630-1420 or via email at aguilarm@scag.ca.gov. Agendas & Minutes are also available at: www.scag.ca.gov/committees.

SCAG, in accordance with the Americans with Disabilities Act (ADA), will accommodate persons who require a modification of accommodation in order to participate in this meeting. SCAG is also committed to helping people with limited proficiency in the English language access the agency’s essential public information and services. You can request such assistance by calling (213) 630-1420. We request at least 72 hours (three days) notice to provide reasonable accommodations and will make every effort to arrange for assistance as soon as possible.
Instructions for Public Comments

You may submit public comments in two (2) ways:

1. Submit written comments via email to: ePublicComment@scag.ca.gov by 5pm on Wednesday, June 29, 2022.

Members of the public are encouraged, but not required, to submit written comments by sending an email to: ePublicComment@scag.ca.gov by 5pm on Wednesday, June 29, 2022. Such comments will be transmitted to members of the Executive/Administration Committee and posted on SCAG’s website prior to the meeting. Written comments received after 5pm on Wednesday, June 29, 2022, will be announced and included as part of the official record of the meeting.

2. Submit Comments in person:

The Executive/Administration Committee will be meeting in-person (not by telephonic means) and the public is welcome to attend this meeting of the Executive/Administration Committee. As such, public comment may be delivered either in writing (as noted above) or in-person at the Executive/Administration Committee meeting. There will not be opportunity to provide public comment by remote, telephonic or video-conference means. Members of the public desiring to speak on items on the agenda are invited to fill out and present a Public Comment Card to the Clerk of the Board prior to speaking. Comments will be limited to a total of three (3) minutes per speaker for all items on the agenda (including comments made for items not appearing on the agenda), with the presiding officer retaining discretion to adjust time limits as necessary to ensure efficient and orderly conduct of the meeting.

In accordance with SCAG’s Regional Council Policy, Article VI, Section H and California Government Code Section 54957.9, if a SCAG meeting is “willfully interrupted” and the “orderly conduct of the meeting” becomes unfeasible, the presiding officer or the Chair of the legislative body may order the removal of the individuals who are disrupting the meeting.
EAC - Executive/Administration Committee

Members – June 2022

1. Hon. Jan C. Harnik  
   Chair, RCTC Representative

2. Sup. Carmen Ramirez  
   1st Vice Chair, Ventura County

3. Hon. Art Brown  
   2nd Vice Chair, Buena Park, RC District 21

4. Hon. Clint Lorimore  
   Imm. Past President, Eastvale, RC District 4

5. Hon. Frank A. Yokoyama  
   CEHD Chair, Cerritos, RC District 23

6. Hon. David J. Shapiro  
   CEHD Vice Chair, Calabasas, RC District 44

7. Hon. Deborah Robertson  
   EEC Chair, Rialto, RC District 8

8. Sup. Luis Plancarte  
   EEC Vice Chair, Imperial County

9. Hon. Ray Marquez  
   TC Chair, Chino Hills, RC District 10

10. Hon. Tim Sandoval  
    TC Vice Chair, Pomona, RC District 38

11. Hon. Peggy Huang  
    LCMC Chair, TCA Representative

12. Hon. Jose Luis Solache  
    LCMC Vice Chair, Lynwood, RC District 26

13. Hon. Larry McCallon  
    Highland, RC District 7, Pres. Appt.

14. Hon. Margaret Finlay  

15. Hon. Kathleen Kelly  
    Palm Desert, RC District 2, Pres. Appt.
16. Hon. Nithya Raman  
Los Angeles, RC District 51, Pres. Appt.

17. Hon. Andrew Masiel  
Tribal Govt Regl Planning Board Representative

18. Ms. Lucy Dunn  
Business Representative - Non-Voting Member
The Executive/Administration Committee may consider and act upon any of the items on the agenda regardless of whether they are listed as Information or Action items.

THURSDAY, JUNE 30, 2022 – 11:00 AM – 5:00 PM

CALL TO ORDER AND PLEDGE OF ALLEGIANCE
(The Honorable Jan C. Harnik, Chair)

PUBLIC COMMENT PERIOD (All Agendized Items and Matters Not on the Agenda)
This is the time for persons to comment on any matter that is listed in this agenda for the Thursday June 30th session, and for any matter pertinent to SCAG’s jurisdiction that is not listed on the agenda. Although the committee may briefly respond to statements or questions, under state law, matters presented in public comments under this item cannot be discussed or acted upon at this time by the committee unless the matter is listed on the agenda.

General information for public comments: Members of the public are encouraged, but not required, to submit written comments by sending an email to: ePublicComment@scag.ca.gov by 5pm on Wednesday, June 29, 2022. Such comments will be transmitted to members of the legislative body and posted on SCAG’s website prior to the meeting. Any writings or documents provided to a majority of the Executive Administration Committee regarding any item on this agenda (other than writings legally exempt from public disclosure) are available at the Office of the Clerk, located at 900 Wilshire Blvd., Suite 1700, Los Angeles, CA 90017 during normal business hours and/or by contacting the office by phone, (213) 630-1420, or email to aguilarm@scag.ca.gov. Written comments received after 5pm on Tuesday, June 29, 2022, will be announced and included as part of the official record of the meeting. The Executive/Administration Committee will be meeting in-person (not by telephonic means) and the public is welcome to attend this meeting of the Executive/Administration Committee. As such, public comment may be delivered either in writing (as noted above) or in-person at the Executive/Administration Committee meeting. There will not be opportunity to provide public comment by remote, telephonic or video-conference means. Members of the public desiring to offer public comment and/or speak on items on the agenda are invited to fill out and present a Public Comment Card to the Clerk of the Board prior to speaking. Comments will be limited to a total of three (3) minutes per speaker for all items on the agenda (including comments made for items not appearing on the agenda), with the presiding officer retaining discretion to adjust time limits as necessary to ensure efficient and orderly conduct of the meeting. The presiding officer has the discretion to equally reduce the time limit of all speakers based upon the number of comments received.
INFORMATION/DISCUSSION ITEMS

1. Welcome, Opening Remarks, Introductions, Agenda Review and Expectations
   (The Honorable Jan C. Harnik) 60 Mins.

2. SCAG 101: Overview of Organization
   (Darin Chidsey, Chief Operating Officer) 15 Mins.

3. Updating the Strategic Plan
   (Kome Ajise, Executive Director, Debbie Dillon, Chief Strategy Officer, and Loree Goffigon, Performance Works) 60 Mins.

Recess for Break

4. Progress on President’s Work Plan and FY 23 Work Plan and Priorities
   (Kome Ajise, Executive Director and Sarah Jepson, Director of Planning) 90 Mins.

5. Policy Briefing
   (Sarah Jepson, Director of Planning) 60 Mins.
   a. Congestion Mitigation and Air Quality (CMAQ) / Surface Transportation Block Grant Program (STBG)
   b. Air Quality Matters

Recess meeting to time and date below.

FRIDAY, JULY 1, 2022 – 8:00 AM – 10:30 AM

PUBLIC COMMENT PERIOD (All Agendized Items and Matters Not on the Agenda)
This is the time for persons to comment on any matter that is listed in this agenda for the Friday July 1st session, and for any matter pertinent to SCAG’s jurisdiction that is not listed on the agenda. Although the committee may briefly respond to statements or questions, under state law, matters presented in public comments under this item cannot be discussed or acted upon at this time by the committee unless the matter is listed on the agenda.

INFORMATION/DISCUSSION ITEMS

1. Recap on Day 1
   (The Honorable Jan C. Harnik) 30 Mins.

2. Consideration of RC, EAC and Policy Committee Meeting Schedule & Options
   (Michael R.W. Houston, Legal Counsel/Director of Legal Services) 60 Mins.

3. Wrap up / Next Steps
   (Kome Ajise, Executive Director) 20 Mins.

ADJOURNMENT
2022-2023 Executive/Administration Committee Retreat

DAY 1
Thursday, June 30, 2022

WELCOME, OPENING REMARKS, INTRODUCTIONS, AGENDA REVIEW & EXPECTATIONS

The Honorable Jan C. Harnik
 Agenda Item #2: SCAG 101: Overview of Organization

2022-2023 Regional Council Officers

Jan Harnik  
**PRESIDENT**  
Riverside County Transportation Commission

Carmen Ramirez  
**FIRST VICE PRESIDENT**  
County of Ventura

Art Brown  
**SECOND VICE PRESIDENT**  
City of Buena Park

Clint Lorimore  
**IMMEDIATE PAST PRESIDENT**  
City of Eastvale
Our Vision

Southern California’s Catalyst for a Brighter Future

Our Mission

To foster innovative regional solutions that improve the lives of Southern Californians through inclusive collaboration, visionary planning, regional advocacy, information sharing, and promoting best practices.
Our Core Values

BE OPEN
Be accessible, candid, collaborative and transparent in the work we do.

LEAD BY EXAMPLE
Commit to integrity and equity in working to meet the diverse needs of all people and communities in our region.

MAKE AN IMPACT
In all endeavors, effect positive and sustained outcomes that make our region thrive.

BE COURAGEOUS
Have confidence that taking deliberate, bold and purposeful risks can yield new and valuable benefits.

Primary Roles & Responsibilities

1. REGIONAL TRANSPORTATION PLAN (RTP)
2. SUSTAINABLE COMMUNITIES STRATEGY (SCS)
3. FEDERAL TRANSPORTATION IMPROVEMENT PROGRAM (FTIP)
4. REGIONAL HOUSING NEEDS ASSESSMENT (RHNA)
5. REGIONAL DATA & INFORMATION CENTER
6. FORUM FOR ISSUES OF REGIONAL SIGNIFICANCE
Strategic Plan Goals

1. Produce innovative solutions that improve the quality of life for Southern Californians.
2. Advance Southern California’s policy interests and planning priorities through regional, statewide, and national engagement and advocacy.
3. Be the foremost data information hub for the region.
4. Provide innovative information and value-added services to enhance member agencies’ planning and operations and promote regional collaboration.
5. Recruit, support, and develop a world-class workforce and be the workplace of choice.
6. Deploy strategic communications to further agency priorities and foster public understanding of long-range regional planning.
7. Secure funding to support agency priorities to effectively and efficiently deliver work products.

Executive Team Organizational Chart – June 2022

Kome Ajise
Executive Director
4.5 years at SCAG

Darin Chidsey
Chief Operating Officer
4.5 years at SCAG

Debbie Dillon
Chief Strategy Officer
19 years at SCAG

Sarah Jepson
Director of Planning
8.5 years at SCAG

Julie Shroyer
Chief Information Officer
4.5 years at SCAG

Cindy Giraldo
Chief Financial Officer
1.5 years at SCAG

Javiera Cartagena
Director of Government & Public Affairs
6.5 years at SCAG

Mike Houston
Chief Counsel
1.5 years at SCAG

Carmen Flores
Director of Human Resources
9 years at SCAG

Maggie Aguilar
Clerk of the Board
2 years at SCAG

David James
Internal Auditor
1 year at SCAG

50 Positions/31 Staff
• Connect SoCal
• Sustainability
• Flood
• ATR/Go Human
• Goods Movement
• Transportation
• Finance
• Mobility Planning
• Performance Monitoring

25 Positions/24 Staff
• Application Development & Support
• Emerging Technologies
• Infrastructure & Operations
• Information Security
• Audio/Visual Operations
• Facilities
• IT Project Management

27 Positions/21 Staff
• Accounting
• Budget Development
• Overall Work Program
• Grant Management
• Procurement & Administration

21 Positions/20 Staff
• Internal Communications
• External Communications & Media
• Grant
• Regional Government Affairs
• Legislation & Advocacy

2 Positions/1 Staff
• Legal Guidance & Review
• Policy Development

7 Positions/7 Staff
• Talent Acquisition & Development
• Performance Management
• Employee Engagement

1 Position/1 Staff
• Regional Council Support
• Maintain Board Records

9 Positions
• Enterprise Project Management Office

0 Positions
Budget At a Glance - $124.7 Million

REVENUES

EXPENDITURES

*Local/Other includes Indirect Cost Carry-Forward

*Consultant includes pass-through payments to partner agencies as well as non-profit partnership

**Other includes FTA pass-through payments, other operational costs, and in-kind contributions

Overall Work Program - $116.96 Million

Consolidated Planning Grant (CPG) $41.91M
SB 1 Sustainable Communities Formula Grants $9.01M
AB 101 Regional Early Action Planning (REAP) $27.87M
MSRC Last Mile Freight Program $16.62M
Transportation Development Act (TDA) $3.85M
Other State and Federal Grants $11.36M
Third Party Contributions $6.34M
Four-Year Budget History

![Budget History Chart]

Four-Year Staffing History

![Staffing History Chart]

*REAP 2.0 Staffing Plan is still being evaluated. N=11 represents the board authorized position count for REAP 2.0 as of June 2022.
FY 2021-2022 Accomplishments

- 12th Annual Southern California Economic Summit
- 57th Annual Regional Conference & General Assembly
- 32nd Annual Demographic Workshop
- Outreach to Community-Based Organizations
- Advocacy in Washington & Sacramento
- Housing Element Support to Local Jurisdictions
- Housing Policy Leadership Academy/Housing Policy Forum Series
- Mobility Innovations & Pricing Report
- ACS Survey Data in Southern California
- Wilmington Freight Mitigation Study
- Regional Briefing Book (December 2021 Update)
- Equity Resource Guide
- Inclusive Economic Recovery Plan
- Accessory Dwelling Unit Potential in the SCAG Region
- Public Participation Plan Update

FY 2021-2022 Recognition & Awards

<table>
<thead>
<tr>
<th>Award</th>
<th>Program</th>
</tr>
</thead>
<tbody>
<tr>
<td>APA Sustainable Communities Division <em>Excellence in Sustainability Award</em> (Policy, Law, or Tool Category)</td>
<td>Southern California Regional Climate Adaptation Framework</td>
</tr>
<tr>
<td>Caltrans <em>Excellence in Transportation Award</em></td>
<td>Go Human</td>
</tr>
<tr>
<td>Governors Highway Safety Association <em>Peter K. O’Rourke Special Achievement Award</em></td>
<td>Go Human</td>
</tr>
<tr>
<td>NARC 2021 <em>Achievement Award</em></td>
<td>Go Human</td>
</tr>
<tr>
<td>NARC 2022 <em>Achievement Award</em></td>
<td>Housing Policy Leadership Academy</td>
</tr>
</tbody>
</table>
Purpose

Creating a roadmap for the future by asking and answering the questions...

"Where are we going?"

+ 

"How do we get there?"

What are the Desired Outcomes for the Project?

• **SHARE VISION** for the future of SCAG

• Enhanced **ORGANIZATIONAL CAPACITY & PERFORMANCE**

• Employee, SCAG RC, and Stakeholder **ENGAGEMENT & CULTURAL ALIGNMENT**

• Broad **BUY-IN FOR CHANGE**
Performance results from clarity of purpose and organizational alignment toward that purpose, the fundamental aim of strategic planning.

Strategic planning will weave new insights together with SCAG’s foundation of current strategic plan, organization development initiatives.
How Do We Approach Strategic Planning?

<table>
<thead>
<tr>
<th>WHY</th>
<th>WHAT</th>
<th>HOW</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vision</td>
<td>Strategic Priorities</td>
<td>Key Results</td>
</tr>
<tr>
<td>Mission</td>
<td>Objectives</td>
<td>Action Plan</td>
</tr>
<tr>
<td>Values + Guiding Principles</td>
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</tr>
</tbody>
</table>

**WHY**

**WHAT**

**HOW**

**Vision**

**Strategic Priorities**

**Objectives**

**Key Results**

**Action Plan**

**What is the Overall Process and Timeline?**

**PHASE 1**

Project Start-Up

- Background Materials Review
- Project Planning
- Kickoff Meeting

**WEEK 1-2**

**PHASE 2**

Strategic Planning

Discovery

- Conduct comprehensive data collection
- Voice of Leadership
- Voice of Employees
- Voice of Stakeholders
- Develop findings report
- Facilitate findings and feedback work session

**WEEK 3-16**

**Strategic Planning Vision >> Strategic Goals**

- Conduct strategic planning kickoff sessions
- Create strategic planning taskforces
- Facilitate taskforce planning sessions
- Facilitate session to build draft strategic plan
- Refine and complete draft strategic plan
- Finalize strategic plan

**TBD**

**PHASE 3**

Organizational Assessment

Prioritization + Alignment

- Develop program prioritization framework
- Inventory current and future programs
- Develop program prioritization and change recommendations
- Assess organizational design and governance
- Assess Department/Division/Team structure and capacity
- Assess critical roles and competencies for each program
- Assess outsourcing potential
- Develop comprehensive organizational design recommendations

**TBD**

**PHASE 4**

Implementation Planning

- Develop implementation plan
- Develop change communications plan
- Finalize implementation and change communications plans
- Develop training to support key changes
- Develop metrics dashboard

**TBD**
Agenda Item #3: Updating the Strategic Plan

Who Will We be Talking With?

Discovery – Voice of Leadership

Executive & Management Team Interviews
- Understand leaderships’ vision for the future, and perspective on SCAG’s key issues, opportunities, strategic priorities, and organizational effectiveness
- 35 x 45-minute meetings
- Beginning ~5/1/22

Executive Committee Interviews
- Understand EAC perspectives on the organization’s strengths, challenges and opportunities for improvement
- 18 x 30-minute meetings
- Beginning ~7/1/22

Discovery – Voice of Employees & Stakeholders

Employee Interviews & Focus Groups
- Understand employees’ perspectives on the organization’s strengths, challenges and opportunities for improvement
- Meetings to include a broad cross-section of employees
- Beginning ~8/1/22

RC & Partner Organization Interviews
- Understand RC and Partners’ strategic priorities, and how they envision collaborating effectively with SCAG to support changing needs
- Meetings and surveys
- Beginning ~8/1/22
QUESTIONS? COMMENTS?

PROGRESS ON PRESIDENT’S WORK PLAN AND FY 23 WORK PLAN AND PRIORITIES

Kome Ajise, Executive Director
Sarah Jepson, Director of Planning

Thursday, June 30, 2022
AGENDA ITEM #4
Session Goals

- Review "Discussion Draft: 2022-2023 EAC Strategic Work Plan" (included in agenda packet along with Draft Committee Outlooks)
- Discuss 2021-2022 Accomplishments and reflect on successes and opportunities for improvement
- Share perspectives on draft 2022-2023 Objectives and alignment with the prioritized Actions
- Provide direction to staff on revisions and refinements to the 2022-2023 EAC Strategic Work Plan, the 2022-2023 Objectives and Committee Outlooks

Background

**JUNE 2021**
President Lorimore convened a strategic planning session to establish high-level goals and priorities for the year and to integrate into SCAG’s Strategic Plan update.

**SEPTEMBER/OCTOBER 2021**
EAC/RC reviewed and finalized the 2021-2022 Strategic Work Plan, including goals, actions and objectives to advance the EAC’s priorities.

**JANUARY 2022**
Progress report to EAC/RC.

**APRIL 2022**
Progress report to EAC/RC.

**MAY 2022**
Progress reflected in President’s Report – Year in Review 2021-2022.
Priority Area 1: Regional Policy Development—Regional Plan Update

2022-2023 OBJECTIVES

• Lead Agency-wide Strategic Plan
• Guide “Return to Office” Policy & Hybrid Meeting Structure
• Direct Policy Committee Annual Outlook
• Convene Connect SoCal Subcommittees
• Engage with stakeholders through workshops, site visits, and listening sessions
• Leverage new programs to strengthen relationships and expand reach
• Educate and inspire action to implement regional policies and plans

Foster Policy Leadership on Emerging Issues: Connect SoCal Special Committees

CONNECT SOCAL SPECIAL COMMITTEES

• NextGen Infrastructure
• Resilience & Resource Conservation
• Racial Equity
Engage Stakeholders: Connect SoCal Outreach

**Ongoing Working Groups**
- Community Based Org. Partnerships
- Public Workshops & Pop-Up Events

**Digital Engagement Campaigns and Public Survey**
- Now
- Spring 2023
- Fall 2024

Expand Reach: Inclusive Economic Growth

- Complete subregional implementation plans for expanding the number of and access to middle skill jobs
- Produce best practice toolkits to expand access to supply chains and contracting opportunities for small, woman-, minority-, and veteran-owned businesses
- Develop recommendations for expanding access to construction apprenticeships
- Develop a subregional job quality index
- Produce county-level analyses on the economic impacts of racial and gender inequality
- Identify the unique needs of tribal communities in the region with respect to increasing employment opportunities.
Educate & Inspire: Mobile Workshops

CONTINUE TO BRING ELECTED LEADERS AND COMMUNITY PARTNERS TOGETHER TO DEVELOP A SHARED UNDERSTANDING AND EXPLORE SOLUTIONS TO REGIONAL CHALLENGES THROUGH SITE VISITS, MOBILE WORKSHOPS, AND TRAININGS.

Priority Area 1: Discussion
Regional Policy Development—Regional Plan Update

2022-2023 OBJECTIVES

• Lead Agency-wide Strategic Plan
• Guide "Return to Office" Policy & Hybrid Meeting Structure
• Direct Policy Committee Annual Outlook
• Convene Connect SoCal Subcommittees
• Engage with stakeholders through workshops, site visits, and listening sessions
• Leverage new programs to strengthen relationships and expand reach
• Educate and inspire action to implement regional policies and plans
Priority Area 2: Leadership in Resource Deployment

**2022-2023 OBJECTIVES**

- Review, approve REAP 2021 funding programs and guidelines
- Guide refinements and enhancement of Regional Data Platform to serve local and regional planning needs.
- Champion SCAG’s local assistance programs and services.
- Complete RAMP Policy Framework to ensure Greenprint Tool aligned with policy objectives.

Regional Early Action Planning Grant 2021

- AB140 – FY21-22 state budget
- ~ $600 million statewide
- ~ $500 million from Federal American Recovery
- $246 million SCAG region’s formula share
- Obligated by June 2024; expended by June 2026
- Program objectives:
  - Coronavirus Economic Recovery
  - Accelerate Infill Housing Development
  - Reduce Vehicle Miles Traveled
  - Affirmatively Further Fair Housing
REAP 2.0 - SCAG's Program Development Framework

CORE OBJECTIVES

• Support transformative planning that realize Connect SoCal
• Leverage and augment activities that can be implemented quickly and in line with community-driven, pandemic recovery priorities
• Build regional capacity to deliver 6th cycle RHNA goals
• Represent best practices in VMT reduction
• Establish that projects are shovel ready & shovel worthy
• Demonstrate consistency with Equity Early Action Plan
• Promote infill in Connect SoCal Priority Growth Areas

REAP 2.0 Program Development Framework

Proposed Program Areas

EARLY ACTION INITIATIVES
Accelerate, expand existing local service programs.

COUNTY TRANSPORTATION COMMISSION PARTNERSHIP PROGRAM
Mobility innovations to complement housing.

HOUSING SUPPORTIVE INFRASTRUCTURE PROGRAM
Housing focused transformative programs and investments.
**Early Action Initiatives**

**Local Technical Assistance Resources**

- **Sustainable Communities Program (SCP)**
- **Local Information Services / Regional Data Platform**
- **Subregional Partnership Program 2.0 (Housing Element Support)**
- **Go Human**

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**County Transportation Commission Partnership Program**

Strategically complement housing, integrating access to better transportation options, including transit and other multi-modal services that will be critical in supporting VMT reduction.

Fund the development of plans, programs, and pilot projects, to advance **high-impact, innovative and transformative concepts** consistent with Key Connection strategies in Connect SoCal.
Housing Supportive Infrastructure

INFRASTRUCTURE AND UTILITIES TO SUPPORT HOUSING DEVELOPMENT

- Sewer, water, wastewater, electric, broadband

PRESERVATION

- Expiring Covenants
- NOAH

HOUSING TRUST FUNDS

- Initiating New
- Supporting Existing

TECHNICAL ASSISTANCE

- More Land Use Planning?
- Surplus Land Development?
- Renter Assistance

Priority Area 2: Discussion

Leadership in Resource Deployment

2022-2023 OBJECTIVES

- Review, approve REAP 2021 funding programs and guidelines
- Guide refinements and enhancement of Regional Data Platform to serve local and regional planning needs.
- Champion SCAG’s local assistance programs and services.
- Complete RAMP Policy Framework to ensure Greenprint Tool aligned with policy objectives.
Priority Area 3: Legislative Action

2022-2023 OBJECTIVES

• Review and deliberate on pending legislative and budgetary proposals from Sacramento and Washington, D.C.

• Identify, develop and execute advocacy for legislative and budgetary priorities
  • Leadership on RHNA Reform
  • Budget Surplus?
    • Infill Infrastructure Grant Program
    • Active Transportation Program
  • SB 375 Reform bills
  • Broadband

• Support partners in funding opportunities to implement Connect SoCal

LEGISLATIVE/COMMUNICATION AND MEMBERSHIP COMMITTEE

LEGISLATIVE ADVOCACY

SUPPORT REGIONAL PARTNERS IN PURSUIT OF FEDERAL FUNDING

RHNA Reform Recommendations

<table>
<thead>
<tr>
<th>Date</th>
<th>Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>July 6, 2022</td>
<td>Public Information and Input Session on RHNA reform</td>
</tr>
<tr>
<td>July 19, 2022</td>
<td>Housing Working Group meeting</td>
</tr>
<tr>
<td>July 21, 2022</td>
<td>Technical Working Group meeting</td>
</tr>
<tr>
<td>August 1, 2022</td>
<td>Special CEHD Meeting #1</td>
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<tr>
<td>August 15, 2022</td>
<td>Special CEHD Meeting #2</td>
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<tr>
<td>Aug/Sept 2022</td>
<td>Presumed statewide workshops on RHNA reform by HCD</td>
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<tr>
<td>September 1, 2022</td>
<td>CEHD Meeting to review and approve recommendations to Regional Council</td>
</tr>
<tr>
<td>October 6, 2022</td>
<td>Regional Council approval of CEHD recommendations/submit final RHNA Reform recommendations to HCD</td>
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<tr>
<td>Mid-October 2022</td>
<td>Presumed due date for comments to HCD on RHNA Reform</td>
</tr>
<tr>
<td>December 31, 2022</td>
<td>Due date for HCD’s report to the Legislature on RHNA Reform</td>
</tr>
</tbody>
</table>
Priority Area 3: Discussion
Legislative Action

2022-2023 OBJECTIVES

- Review and deliberate on pending legislative and budgetary proposals from Sacramento and Washington, D.C.
- Identify, develop and execute advocacy for legislative and budgetary priorities
  - Leadership on RHNA Reform
  - Budget Surplus?
    - Infill Infrastructure Grant Program
    - Active Transportation Program
  - SB 375 Reform bills
  - Broadband
- Support partners in funding opportunities to implement Connect SoCal

Priority Area 4: Technology & Innovation

2022-2023 OBJECTIVES

- Convene and seek input from Emerging Technology Committee to guide innovation in regional policy and planning
- Oversee and seek insights from Smart Cities & Mobility Innovations projects
- Strengthen leadership in addressing digital divide
- Lead on zero emission infrastructure roadmap for medium and heavy-duty vehicles.
- Continue evolution of SCAG's hybrid cloud strategy to support data sharing, modeling, enterprise business systems.
Smart Cities & Mobility Innovations Projects

• Part of the Sustainable Communities Program (SCP) and directly supports implementation of the 2020 Connect SoCal Plan
• Projects will advance smart city concepts and improve the region's mobility ecosystem
• Implementation of the following in FY 2022-2023:
  • Curb data collection and analyses, in cities of various sizes:
    • Long Beach, Stanton, Los Angeles
  • Parking analyses and plans:
    • Desert Hot Springs: Parking plan for downtown and light industrial areas.
    • Garden Grove: Study and inventory of curb-related parking conditions.
  • Smart city concepts, innovative mobility plans, and new technologies:
    • Laguna Woods: Mobility technologies and plan in a community that is mostly older adults and people with mobility challenges.
    • San Gabriel Valley COG: “GoSGV” bikeshare engagement and evaluation.
    • Rialto: Smart cities concepts and plan for warehousing and logistics.

Broadband

IN THE SCAG REGION

10%

HOUSEHOLDS HAVE SLOW OR NO INTERNET

HOUSEHOLDS ARE DISPROPORTIONATELY LOCATED IN LOW INCOME AND RURAL AREAS AND THE POPULATIONS ARE PREDOMINANTLY BLACK, LATINO, OR SENIOR CITIZENS.

• Working with SANDAG to pre-qualify partners (ISPs, local agencies, non-profits) to develop future grant applications to fund broadband infrastructure and affordable services, focusing on last-mile connectivity.
• Developing toolkit to assist stakeholders in marketing the Affordable Connectivity Program (ACP)
• Conducting technical studies to improve our understanding of broadband access and availability, streamline permitting and assess potential public-private partnership models for broadband deployment.
Zero Emission Infrastructure Road Map

• A phased blueprint and action plan to help envision a regional network of zero emission charging and fueling infrastructure for heavy-duty and medium-duty trucks.
• Focus on Battery-Electric and Hydrogen Fuel Cell vehicles, answering key questions about how stations in the region may operate to serve different truck markets and business functions.
• Guided by an Advisory Committee of stakeholders including fleets, Original Equipment Manufacturers and key public agencies, who will ultimately be instrumental in implementing this plan.
• Details related to the quantity, distribution and characteristics of charging and fueling stations will be quantified to help visualize and plan for infrastructure needs and investments.

Priority Area 4: Discussion Technology & Innovation

2022-2023 OBJECTIVES

• Convene and seek input from Emerging Technology Committee to guide innovation in regional policy and planning
• Oversee and seek insights from Smart Cities & Mobility Innovations projects
• Strengthen leadership in addressing digital divide
• Lead on zero emission infrastructure roadmap for medium and heavy duty vehicles.
• Continue evolution of SCAG’s hybrid cloud strategy to support data sharing, modeling, enterprise business systems.
Final Thoughts.....
FEDERAL STBG/CMAQ CERTIFICATION REVIEW

Corrective Action Impacting STBG/CMAQ Funds

Agenda Item #5: Policy Briefing

Federal Surface Transportation Block Grant (STBG)/Congestion Mitigation and Air Quality Improvement (CMAQ) Funds

- CMAQ funding supports projects that result in air quality benefit.

- STBG provides flexible funding that may be used to improve the conditions on the transportation system.

- The SCAG region’s share of STBG and CMAQ funds: over $1 billion annually.

- CMAQ/STBG fully or partially fund $11.4 billion in projects in SCAG’s 2021 FTIP.
Non-Compliance Finding by FHWA/FTA to Caltrans

- The FHWA and FTA approved the 2021 FSTIP effective April 16, 2021.
- The approval included a corrective action for Caltrans to ensure sub-recipients of STBG/CMAQ funds are administering these programs in compliance with federal program guidance and regulations.
- Original compliance date was October 2021.

Specific Concerns Raised by FHWA/FTA

- STBG funds cannot be suballocated through a percentage or formula.
  - *Suballocations by population or mode to cities and counties cannot occur.*

- CMAQ project selection cannot be delegated.
  - *SCAG as the MPO must be involved in the project selection process.*

- Projects funded with federal funds must be approved by the MPO.
State Law vs. Federal Law

Section 182.6 (b) of the California Streets and Highways Code
Establishes that Caltrans apportions STBG funds to MPOs according to formulae established by federal law.

Section 182.6 (c)
Further, Section 182.6(c) states, “Where county transportation commissions have been created by the County Transportation Commissions Act (Division 12 (commencing with Section 130000) of the Public Utilities Code), all regional surface transportation program funds shall be further apportioned by the metropolitan planning organization to the county transportation commission on the basis of relative population.”

Title 23 CFR 450.326 (m)
Procedures or agreements that distribute suballocated Surface Transportation Program funds to individual jurisdictions or modes within the MPO by pre-determined percentages or formulas are inconsistent with the legislative provisions...

CMAQ Interim Guidance (11.12.13)
...an assessment of the project’s expected emission reduction benefits should be completed prior to project selection to better inform the selection of CMAQ projects...

Where Are We Now?

- Time extension has been granted until June 30, 2023.
- The Compliance Action Plan WILL NOT apply to projects programmed in the first four years of the 2023 Federal Transportation Improvement Program (FTIP).
- The change will only apply to new projects programmed after June 30, 2023.
- Changes will need to be reflected in the 2025 FTIP Guidance.
SCAG Compliance Action Plan (CAP)

- Convene an STBG/CMAQ CAP Working Group to:
  - Recommend a new process to replace suballocations.
  - Improve the eligibility screening conducted.
  - Improve the project selection criteria.
  - Identify SCAG’s role in the project selection process.
  - Establish a stronger focus on performance-based planning and programming.

- Develop a Draft CAP by December 2022
  - Comply by June 2023.

AIR QUALITY MATTERS

1. South Coast AQMD Notice of Intent to Sue the U.S. EPA
2. Regional Transportation Conformity Lockdown
Notice of Intent to Sue U.S. EPA

FILED BY SOUTH COAST AQMD WITH EPA ADMINISTRATOR ON APRIL 15, 2022

• Justification: EPA fails to timely act on AQMD’s 2019 Contingency Measure Ozone Plan.
• Purpose: To motivate EPA to develop a plan with AQMD to address EPA’s role in regulating mobile sources of emissions.

2019 Contingency Measure Ozone Plan

BACKGROUND
• 1997 Ozone Standard Established: 80 parts per billion (PPB)
• Area Designation: South Coast Air Basin (SCAB) was designated by EPA as an Extreme nonattainment area
• Statutory Attainment Date: 2023
• 2016 Air Quality Management Plan:
  • Included 1997 Ozone Standard Plan which utilized anticipated new technology measures allowed by CAA Section 182(e)(5) (Black Box).
  • CAA requires submittal of contingency measure plan to EPA by end of 2019 for any reductions not achieved by Black Box.
2019 Contingency Measure Ozone Plan (Continued)

EMISSION REDUCTIONS TO MEET 1997 OZONE STANDARD IN SCAB:

- About 900 tons per day TPD of NOx emission would be reduced by existing programs & programs added by 2016 AQMP from 1997 through 2023.
- 108 TPD of NOx emission would be reduced by Black Box from 2019 through 2023.

NEED FOR FEDERAL ACTION IN SCAB:

- Sources of NOx emissions are regulated by EPA, ARB, or South Coast AQMD.
- Total NOx emission has been reduced by nearly 70% since 1997, but only 15% from federal sources.
- Emissions from federal sources account for 36% of NOx emission in 2023.
2019 Contingency Measure Ozone Plan (Continued)

Identified Reduction from New Federal Measures and/or Funding:

- 68 of needed 108 TPD of emission reduction by 2023.
- Assumed federal action is reasonable, but timely action is problematic.

Identified Reductions

<table>
<thead>
<tr>
<th>Contingency Measure</th>
<th>2023 Reductions (tpd)</th>
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<tbody>
<tr>
<td>New CARB/District Emissions Reduction Strategies</td>
<td>25</td>
</tr>
<tr>
<td>Additional Incentive Funding</td>
<td>15</td>
</tr>
<tr>
<td>New Federal Measures and/or Funding</td>
<td>68</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>108</strong></td>
</tr>
</tbody>
</table>

Notice of Intent to Sue U.S. EPA (Continued)

Implications

- Potential to motivate or force federal government to develop a regulatory strategy and/or provide sufficient funding to reduce emissions from federal sources.

- Potential to force EPA to disapprove the contingency measure plan, immediately triggering two sanction clocks in SCAB.
Notice of Intent to Sue U.S. EPA (Continued)

EFFORTS TO ADDRESS POTENTIAL PLAN DISAPPROVAL

• Collaborate with AQMD counterparts to discuss NOI, its implications, needed actions to prevent plan disapproval and to motivate federal action and/or funding.
• Pursue needed actions in collaboration with key agencies and other stakeholders.

Regional Transportation Conformity Lockdown

BACKGROUND

CURRENT STATUS, CAUSES & IMPACTS

NEXT STEPS
Transportation Conformity: Background

Federal Clean Air Act (CAA) Requirement

- Air Quality Planning
- Transportation Activities
- Transportation Conformity

On-Road Transportation Is a Major Source of Air Pollutants Emission

What Needs to Meet Transportation Conformity?

• Long-Range Regional Transportation Plan (RTP)

• Short-Term Federal Transportation Improvement Program (FTIP)

• Federal Funded or Supported Transportation Projects
What Areas Are Subject to Conformity?

NONATTAINMENT AND MAINTENANCE AREAS FOR TRANSPORTATION RELATED CRITERIA AIR POLLUTANTS:

• Carbon Monoxide (CO)
• Ozone
• Fine Particulate Matter (PM2.5)
• Course Particulate Matter (PM10)
• Nitrogen Dioxide (NO2)

Nonattainment & Maintenance Areas in SCAG Region

THERE ARE 26 TOTAL:

• CO – (1)
• 2008 8-hour Ozone – (7)
• 2015 8-hour Ozone – (7)
• 1997 PM$_{2.5}$ – (1)
• 2006 PM$_{2.5}$ – (2)
• 2012 PM$_{2.5}$ – (2)
• PM$_{10}$ – (6)
What Are Roles of Various Government Agencies?

**GOVERNMENT AGENCIES**

**Federal**
- U.S. EPA
- FHWA and FTA

**State**
- California Air Resources Board (ARB)
- California Department of Transportation

**Regional**
- MPO
- Local Air Districts
- County Transportation Commissions (CTCs)

**REGIONAL ROLES & RESPONSIBILITIES**

**Five Local Air Districts**
- Develop and Submit State Implementation Plans to ARB that establish Emission Budgets

**Six CTCs**
- Submit Transportation Projects into RTP and FTIP

**SCAG**
- Develop RTP/SCS and FTIP
- Prepare Transportation Conformity Analysis
- Prepare TCM Substitution Analysis in Collaboration with CTCs

What Are Consequences of Conformity Failure?

**CONFORMITY LOCKDOWN**

- **Causes:** Inability to demonstrate conformity

- **Impact:** Projects in current conforming RTP/SCS and FTIP can move forward; No new RTP/FTIP or RTP/FTIP amendments except exempt projects
Regional Transportation Conformity Lockdown

CURRENT STATUS

• Conformity Lockdown took effect August 16, 2021
• Conformity determinations of Connect SoCal and 2021 FTIP remain valid through June 4, 2024.
• 2023 FTIP currently under development is anticipated to receive federal conformity determination/approval by December 2022.
• No other new conformity determinations may be made for new RTP/SCS, FTIP, or their amendments.

CAUSES

• To demonstrate conformity, emissions from RTP/SCS and FTIP must not exceed applicable conformity budgets/caps.
• Significant changes were made in versions of the air quality model SCAG is required to use (EMFAC2014 vs. EMFAC2017) resulting in substantially higher calculated emissions in many areas.
• Many of current conformity budgets/caps were set with EMFAC2014.
• As a result, SCAG can no longer demonstrate regional transportation conformity after EMFAC2017 was required to be used after August 15, 2021.
Regional Transportation Conformity Lockdown

EFFORTS TO ADDRESS CONFORMITY LOCKDOWN AND PROGRESS TO DATE

• SCAG actively working with ARB, EPA, and South Coast AQMD to identify, evaluate, and seek critical actions by these agencies.

• ARB has developed and submitted to EPA EMFAC2021 which will significantly, but not fully, address conformity lockdown.

• EPA has been prioritizing review of EMFAC2021 with anticipated approval in June/July 2022.

• ARB and South Coast AQMD have been developing a required Coachella ozone plan to address remaining conformity budget issue.

Regional Transportation Conformity Lockdown

ESTIMATED CURRENT IMPACT ON TRANSPORTATION PROJECTS

• Over $26 billion worth of transportation projects are being impacted and more projects are expected to be impacted over time.

• Different types of projects are impacted including transit projects (e.g., Western Santa Ana Transit Corridor Light Rail Project in Los Angeles County and OC Streetcar Project in Orange County).
Regional Transportation Conformity Lockdown

NEEDED ACTIONS

• Secure EPA approval of EMFAC2021.
• Ensure development of Coachella Ozone SIP update by AQMD and ARB and approval by EPA with replacement conformity budgets.
RECAP ON DAY 1

The Honorable Jan C. Harnik
AGENDA ITEM #2

Goals for Today’s Discussion

CONSIDER CHANGES TO RC, EAC AND POLICY COMMITTEE MEETINGS THAT

• Increase engagement and opportunity to collaborate by RC, EAC, and PC members, SCAG’s stakeholders, and the public.

• Increase opportunity to discuss/develop policy by RC, EAC, and PC members by providing more time to do so.

• Align meeting structure with SCAG’s evolved workplan and mission.

REQUEST: PROVIDE INPUT AND DIRECTION TO STAFF
Background

PRIOR EAC DISCUSSIONS
• At meetings on 11/3/21 and 1/5/22, the EAC directed staff to investigate options to restructure RC, EAC, and PC meetings.

CURRENT STRUCTURE
• PC/RC held 1st Thursday of month, with EAC held Wednesday afternoon beforehand.

HISTORICAL STRUCTURE
• All meetings (EAC, PC and RC) held the same day.

ASSUMPTION
• Remote participation option will continue.

Governing Structure Overview

REGIONAL COUNCIL
• Governing board with primary decision-making authority.
• Meets first Thursday of month (RCPM Art. IV.A(3)).
• Typically considers recommendations from a PC in month following PC action, but can consider earlier if necessary (RCPM Art. IV.A(1)).

EXECUTIVE/ADMINISTRATION COMMITTEE
• Makes recommendations to RC, evaluates Executive Director and may act on behalf of RC, if needed prior to next RC meeting. (Bylaws Art. V.C(3)(a)).
• Generally meets prior to and on same day as RC. (RCPM Art. IV.B(2)).

POLICY COMMITTEES
• Established in Bylaws for the purpose “of developing policy recommendations to the Regional Council.” (Bylaws Art. V.B).
• Meet on the same day as RC unless a special meeting is called (RCPM Art. IV.C(2)).
SCAG’s Governing Structure

General Assembly

Regional Council

- Bylaws & Resolutions Committee
- Nominating Committee
- Audit Committee
- District Evaluation Committee

Executive/ Administration Committee
Community, Economic & Human Development Committee
Energy & Environment Committee
Transportation Committee
Emerging Technologies Committee
Legislative/ Communications & Membership Committee

RHNA Subcommittee

Summary of Options

OPTION 1
Move PC Meeting Date

Move PC meetings to another day or another week from the date/week of RC meetings (would allow extended RC meetings).

- PC meeting staggering a possibility.
- Example: Hold PC meetings the 3rd week of the month.

OPTION 2
Maintain Existing Schedule and Extend RC Meeting

Start PC meetings earlier and provide more time for RC meetings

- Example: Hold PC meetings from 9-11 a.m. and RC meeting from 11:30 a.m.-1:30 p.m.
### OPTION 1: Move PC Meeting Date

<table>
<thead>
<tr>
<th>ADVANTAGES</th>
<th>DISADVANTAGES</th>
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</thead>
<tbody>
<tr>
<td>Policy vetting more thoughtful with time between PC and presentment to RC</td>
<td>Availability of PC members unknown at this time and must be surveyed</td>
</tr>
<tr>
<td>Allows for extended/staggered PC meetings</td>
<td>May be harder for members who have less control over their schedules</td>
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<tr>
<td>Can also allow for extension of RC meetings, if desired</td>
<td>Agenda cycle ongoing/overlaps</td>
</tr>
<tr>
<td>Allows use of larger rooms by PCs to afford more “in person” attendance</td>
<td>More “travel days” by PC members who are on RC if attending in person</td>
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<tr>
<td>Could result in faster turnaround if RC or PCs return items to staff</td>
<td>May increase overnight stays depending on meeting times</td>
</tr>
<tr>
<td>Fewer meeting staff needed than if same day as RC</td>
<td>Staffing may overlap for PCs if held at same time (same as current/Option 2)</td>
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<tr>
<td>More Executive Director and management engagement in PC meetings (if staggered)</td>
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### OPTION 2: Maintain Existing Schedule and Extend RC Meeting

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<tr>
<th>ADVANTAGES</th>
<th>DISADVANTAGES</th>
</tr>
</thead>
<tbody>
<tr>
<td>Policy vetting by RC more thoughtful with additional time</td>
<td>May increase need for overnight stay depending on time PC starts</td>
</tr>
<tr>
<td>Efficient for RC members on PCs to attend same day (either in person or remote)</td>
<td>More meeting staff needed for PCs than Option 1 because held at same time</td>
</tr>
<tr>
<td>Maintains current meeting structure, which is familiar to SCAG stakeholders</td>
<td>Executive Director and management engagement in PC meetings limited due to overlapping PC meetings</td>
</tr>
<tr>
<td>Implementation is relatively simple and can be prompt</td>
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Implementation & Next Steps

**OPTION 1**
Move PC Meeting Date

- Need to survey PC membership to determine if viable.
  - Results would inform viability and assist in operationalizing.
  - Would update EAC based on results.
- RCPM may need amendment (states PCs meet same day as RC).

**OPTION 2**
Maintain Existing Schedule and Extend RC Meeting

- Can implement by Fall 2022.
- Some outreach needed to identify optimal meeting time.

QUESTIONS?

INPUT AND DIRECTION OF THE EAC IS REQUESTED

THANK YOU!
WRAP UP/NEXT STEPS

Kome Ajise, Executive Director

THANK YOU!

For more information, please visit:

scag.ca.gov
Supplemental Materials - June 30, 2022

Agenda Item No. 4
Progress on President’s Work Plan and FY 23 Work Plan and Priorities

Attachment 1 - FY 23 EAC Work Plan Priorities - Discussion Draft
Attachment 2 - Committee Outlooks
Discussion Draft: 2022-2023 EAC Strategic Work Plan

Priority Area 1: Regional Policy Development—Regional Plan Update

Actions:

1. Elevate & Expand Policy Leadership
2. Strengthen Stakeholder Engagement

2021-2022 Accomplishments:

1. Engaged with staff to change the process for agenda development and staffing of Policy Committees to provide policymakers a greater role in agenda setting.
3. Conducted site tours across six-county region.
4. Approved Public Participation Plan and approved budget for Connect SoCal outreach to increase participation in plan development.
5. Appointed new Business Representative to the Regional Council with expanded role for chairing the Global Land-Use & Economic Council to elevate voice of business community in policy discussions.
6. Prioritized engagement with Subregional Councils of Governments, contributing to the successful launch of a redesigned local engagement process—the Local Data Exchange (LDX)—for Connect SoCal and expansion of the Subregional Partnership Program in the REAP 2 Program Development Framework.

2022-2023 Objectives:

1. Provide leadership and direction for update of Agency-wide Strategic Plan.
2. Guide “Return to Office” policy to ensure committee meeting format supports rich engagement and dialogue among the Regional Council.
3. Continue to develop the leadership role of Policy Committee Chairs and Vice Chairs in prioritization of policy issues addressed by the committee through guiding preparation of an annual outlook and regular briefings with SCAG Executive staff to align agendas with priorities.
4. Foster policy leadership on emerging issues by establishing Special Committees for Connect SoCal 2024 to bring forward recommendations to advance equity, resilience and economic goals as directed by the Regional Council.
5. Continue SCAG’s leadership and advancement of an Inclusive Economic Growth Strategy working in partnership with Economic Development Corporations and High Road Transition Collaboratives formed by the State’s Community Economic Resilience Fund program to build more inclusive and resilient economies.
6. Continue to bring elected leaders and community partners together to develop a shared understanding and explore solutions to regional challenges through site visits, mobile workshops and trainings.
Priority Area #2: Leadership in Resource Deployment—Connect SoCal Implementation

Actions:

1. Pursue REAP 2021 Resources
2. Accelerate deployment of general plan development tools

2021-2022 Accomplishments:

1. Recommended approval of the REAP 2021 Program Development Framework to define core objectives, guiding principles, major program areas and decision-making process to prioritize resources and guide staff work in developing new programs through REAP 2021.
2. Provided direction and authorized staff to conduct outreach and pursue activities to develop program guidelines and identify projects to be funded with SCAG’s REAP 2021 resources.
3. Provided oversight for launch of Regional Data Platform and associated trainings to raise awareness and promote use of tool.

2022-2023 Objectives:

1. Review and approve guidelines for formula-based and competitive programs and projects to be included in SCAG’s application for REAP 2021 resources.
2. Provide direction to staff on continued refinement and enhancement of Regional Data Platform to serve local and regional planning needs.
3. Serve as ambassadors and champions of SCAG’s local planning programs to increase awareness, reach and impact of SCAG services to advance regional plans and policies.
4. Complete RAMP Policy Framework to ensure the Greenprint Tool is aligned with policy objectives.

Priority #3: Legislative Action

Actions:

1. Conduct targeted legislative advocacy with members of the State Assembly and State Senate in support of the Regional Council’s and SCAG region’s housing and transportation budgetary priorities.
2. Assume regional leadership by advocating for the Infill Infrastructure Grant program.
3. Support regional partners to identify and pursue federal funding opportunities for regionally significant infrastructure projects.

2021-2022 Accomplishments

1. Secured a budget letter in support of a $1.5 billion augmentation for the Active Transportation Program from the Chair of the Assembly Transportation Committee.
2. Harnessed the political capital of SCAG’s GLUE Council in support of the Infill Infrastructure Grant program. While unsuccessful in increasing the funding amount, the Governor’s proposal was agreed to by Legislative Leadership when not all of the Governor’s housing priorities were funded by the Legislature.
3. Provided 37 letters of support for regional and local partners for state funding programs and 62 letters of support for regional and local partners for federal funding opportunities.
2022-2023 Objectives

1. Identify, develop, and execute advocacy opportunities to advance the Regional Council’s legislative and budgetary priorities.
2. Continue to support SCAG region members and partners in funding opportunities that support the implementation of the Connect SoCal.
3. Provide leadership on RHNA reform.

Priority #4: Technology/Innovation Leadership

Actions:

1. Implement and continue to refine the Broadband Work Plan
2. Launch Regional Data Platform
3. Share best practices from the Future Communities Pilot Program
4. Support Agile IT

2021-2022 Accomplishments

1. Completed broadband study which evaluates its potential role in reducing Vehicle Miles Travelled.
2. Identified Prospective Broadband Partners through Request for Qualifications.
3. Launched Regional Data Platform in conjunction with update of Connect SoCal to serve as a resource for improved data sharing.
4. Completed Future Communities Pilot projects and work underway to promote findings.
5. Completed key infrastructure upgrades to support SCAG planning and operational work; launched Enterprise Business Intelligence initiative to further financial reporting and data access.

2022-2023 Objectives

1. Advance broadband planning, clean technology and smart cities work initiatives.
2. Continue to support and bolster SCAG’s Regional Data Platform.
3. Continue to promote innovation in regional planning and policy guided by the work of the Emerging Technology Committee and through technical assistance programs such as the Smart Cities & Mobility Innovations Call.
4. Strengthen SCAG’s leadership in addressing the digital divide through research, partnerships, and advocacy.
5. Conduct modeling, outreach, and policy analysis to determine a regional road map for medium and heavy-duty zero emission infrastructure planning.
6. Evaluate and promote emerging technologies which may be beneficial to the SCAG region.
7. Continued evolution of SCAG’s hybrid cloud strategy in support of regional data sharing, Connect SoCal modeling efforts, and enterprise business systems.
NextGen Infrastructure
Special Committee

GOAL
Build on Connect SoCal 2020 and provide guidance on the priorities and strategies for Connect SoCal 2024, reflecting the rapidly evolving developments across the region specific to the future of mobility and associated implications for public policy. The need for more comprehensive understanding of these developments and consensus building on key regional strategies and policies is even more evident today in preparation for Connect SoCal 2024 as we continue to grapple with the pandemic, a more challenging economic environment, and shifting state and federal priorities with increasing uncertainties across the planning horizon.

MEETING TOPICS
- How has travel changed with COVID and what will this mean for long-range transportation planning?
- How should our highway policies and investment strategies evolve to address shifting priorities?
- How do we ensure transit recovery?
- (How) should we better align the way we pay for transportation with equity and resiliency goals?

Resilience & Resource Conservation
Special Committee

GOAL
By 2050 the region will add 1.7 million people, with a 15% increase in employment. Increased wildfire, extreme heat, drought, and rising sea levels - as well as seismic events – threaten our region’s growth and resources. Vulnerable communities will experience particularly acute and disproportionate impacts. Prioritizing strategies and investments now to address future impacts can result in significant health and economic benefits. The Committee will explore how to maximize Connect SoCal’s regional strategies and investments to mitigate and adapt to the impacts of climate and seismic-related hazards on our built and natural systems and increase our region’s resilience.

MEETING TOPICS
- How resilience and resource conservation show up today in regional planning, policy, and the preliminary growth forecast
- Identifying acute shocks and stressors to a sustainable, thriving and equitable future, and creating opportunities to strengthen resilience
- Tools/best practices that can support climate adaptation, resilient systems and resource conservation
- Reducing impacts on vulnerable communities
- How Connect SoCal can reinforce resilience and resource conservation centered policies and programs
Racial Equity Special Committee

GOAL
Identify opportunities to advance racial equity through the policies and strategies in Connect SoCal and guide how planning and investments over the next 30 years can address and rectify the effects of racially discriminatory policies in SCAG’s Environmental Justice communities.

MEETING TOPICS
- How has systemic racism shaped the built environment?
- What are the outcomes of systemic racism in our region? Where are we today?
- How can public policy dismantle systemic racism and advance racial equity? What is the current federal, state, and local landscape?
- How is SCAG tackling systemic racism today? Are there gaps? How can we leverage Connect SoCal to fill those gaps
- Final Racial Equity in Regional Planning Subcommittee Recommendations

Transportation Committee Agenda Outlook for FY 2023

<table>
<thead>
<tr>
<th>Date</th>
<th>Connect SoCal</th>
<th>Local Assist. Program</th>
<th>Regional Update</th>
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<tbody>
<tr>
<td>July-Sept</td>
<td>Draft Goals &amp; Performance Measures</td>
<td>• Go Human Mini-Grants Award Announcement</td>
<td>TC 12-month lookahead</td>
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<tr>
<td></td>
<td>Draft 2023 FTIP/Proposed Final Draft Amendment No. 2 to the Connect SoCal 2020</td>
<td>• REAP 2.0 CTC Partnership Program Final Guidelines &amp; Call for Projects</td>
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<td></td>
<td>Connect SoCal 2024 Project List Solicitation Process</td>
<td>• Future Communities Pilot Program Update: Pilot Progress &amp; Completed Pilot Findings</td>
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<td>NHS Infrastructure/System Performance Report</td>
<td>• Southern California Goods Movement Communities Opportunity Assessment: Findings and Tools</td>
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<td></td>
<td>Regional Dedicated Transit Lanes Final Report</td>
<td>• Curb Space Management Study Final Report</td>
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<td>CHSRA Status Update on Los Angeles-Anaheim Corridor</td>
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<td>Southern California Goods Movement Communities Opportunity Assessment: Curb Space Management Study Final Report</td>
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<td>Draft Connect SoCal 2024 Core (Baseline) Revenues</td>
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<td>TDM Data Standards Final Report</td>
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<td>Oct-Dec</td>
<td>Proposed Final 2023 FTIP and Proposed Final Draft Amendment No. 2 to Connect SoCal 2020</td>
<td>• Office of Traffic Safety Acceptance of Funds (upon award)</td>
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<td></td>
<td>Draft Connect SoCal 2024 Core (Baseline) Costs</td>
<td>• Go Human Program Overview</td>
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<td></td>
<td>Moving toward Universal Basic Mobility (UBM)</td>
<td>• Go Human Mini-Grants Outcomes and Program Recap + New Strategies</td>
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<td>Final Performance Measures and Monitoring</td>
<td>• REAP 2.0 CTC Partnership Program Project Selection</td>
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<td>Draft Connect SoCal 2020 Amendment No. 3 and Draft FTIP Consistency Amendment 23-03</td>
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<td>Core strategies #1: system preservation/management</td>
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<td>Exploring transportation pricing &amp; incentives via mobility wallet: MPO/Caltrans study overview</td>
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<td>Replacing California’s Gas Tax: Road Charge Research</td>
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<td>LDX Process Update</td>
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<td>Office of Traffic Safety Acceptance of Funds (upon award)</td>
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<td>2022</td>
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<td>Go Human Program Overview</td>
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<td>Trade Corridor Enhancement Program (TCEP) Project Nominations for SCAG Region for Submittal to the California Transportation Commission</td>
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**Transportation Committee Agenda Outlook for FY 2023**

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<td>Jan-March</td>
<td>• Draft Connect SoCal 2024 Plan Costs</td>
<td>• REAP 2.0 CTC Program Progress Report</td>
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<td>• Core strategies #2: Transit</td>
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<td>• Focus on transit &amp; emerging shared mobility ecosystems</td>
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<td></td>
<td>• California Integrated Travel Project (Cal-ITP) Overview</td>
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<td>• Draft Connect SoCal 2024 Financial Plan</td>
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<td></td>
<td>• Core Strategies #3: Complete Streets/AT</td>
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<td></td>
<td>• Draft Connect SoCal 2024 New Funding Strategies</td>
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<td></td>
<td>• Key Connections Re-defined for Draft Connect SoCal 2024</td>
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<td></td>
<td>• Proposed Final Connect SoCal 2020 Amendment No. 3 and Draft FTIP Consistency</td>
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<td>• Core Strategies #4: Goods Movement</td>
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<tr>
<td>Feb</td>
<td>• Special Joint Policy Committee: Connect SoCal Committee Recommendations, LDX Findings and Survey Results</td>
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<tr>
<td>April-June</td>
<td>• Key Connections Re-defined + new strategies for Draft Connect SoCal 2024</td>
<td>• REAP 2.0 CTC Program Progress Report</td>
<td>ATP Cycle 6 Regional Program Adoption</td>
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<td></td>
<td>• Review Subcommittee Recommendations/ Reports</td>
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**CEHD Committee Agenda Outlook for FY 2023**

<table>
<thead>
<tr>
<th>Date</th>
<th>Connect SoCal</th>
<th>Local Assistance Program</th>
<th>Regional Update</th>
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<tbody>
<tr>
<td>July - Sept</td>
<td>• Draft Goals &amp; Performance Measures</td>
<td>• REAP1 Program Bi-Annual Status report</td>
<td>SCAG’s Role in Economic Development</td>
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<tr>
<td></td>
<td>• LDX and LIST Status Update</td>
<td>• REAP2 Draft Subregional Partnership Guidelines</td>
<td>RHNA reform draft recommendations to HCD</td>
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<td>• Panel on HQTA Projects</td>
<td>• Panel on HQTA Projects</td>
<td>CEHD 12-month lookahead</td>
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<tr>
<td>Oct - Dec</td>
<td>• Final Performance Measures and Monitoring</td>
<td>• Call for Collaboration Panel</td>
<td>RHNA reform final recommendations to HCD</td>
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<td></td>
<td>• LDX and LIST Status Update</td>
<td>• Housing Trust Fund Panel (REAP 2 development)</td>
<td>Neighborhood Mobility Areas and Smart Centers</td>
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<td>• Call for Collaboration Panel</td>
<td>• REAP 2 - program development update, report on Industry Forum</td>
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<td></td>
<td>• LDX and LIST Status Update</td>
<td>• REAP 1 HSD Program Summary Report</td>
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Agenda Item #4: Progress on President’s Work Plan and FY 23 Work Plan and Priorities
## CEHD Committee Agenda Outlook for FY 2023

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<tbody>
<tr>
<td>Jan-Mar</td>
<td>• LDX and LIST Status Update</td>
<td>• REAP 1 - HPLA participants Panel</td>
<td>• Final RHNA reform recommendations</td>
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<tr>
<td></td>
<td>• New Key Connections - land use Strategy Panels #1 &amp; 2</td>
<td>• REAP 1 - Bi-Annual Progress Report</td>
<td>• Inclusive Economic Growth - Progress Update</td>
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<td></td>
<td>• Update on draft Forecasted Regional Development Pattern</td>
<td>• EIFF Program – Summary Panel</td>
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<td>• REAP 2 Program Development Progress Report</td>
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<tr>
<td>Feb</td>
<td>Special Joint Policy Committee: Connect SoCal Committee Recommendations, LDX Findings and Survey Results</td>
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<tr>
<td>Apr - June</td>
<td>• New Key Connections - Land Use Strategy Panel #3</td>
<td>• REAP 1 Panel (TBD)</td>
<td>• Inclusive Economic Growth Progress Report</td>
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<td></td>
<td>• Approval of Forecasted Regional Development Pattern (SB375)</td>
<td>• REAP 2 Program Development Progress Report</td>
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<td>• Approval of Key Connections and Land Use Strategies</td>
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## EEC Committee Agenda Outlook for FY 2023

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<th>Local Assis. Program</th>
<th>Regional Update</th>
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<tbody>
<tr>
<td>July-Sept</td>
<td>• Draft Goals &amp; Performance Measures</td>
<td>• Sustainable Communities Program: Civic Engagement, Equity, and EJ Projects:</td>
<td>• Scoping Plan</td>
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<td>• Equity Analysis Update—Performance Measures</td>
<td>Approve Final Guidelines</td>
<td>• SB 150 Report</td>
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<td>• Transportation Conformity Challenges</td>
<td>Regional Advance Mitigation Planning Policy Framework</td>
<td>• Wallis Annenberg</td>
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<td>• Planning Context: Water Resilience</td>
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<td>Wildlife Crossing (Liberty Canyon)</td>
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<td>• Green Region Resource Areas</td>
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<td>• Climate Emergency Resolution Quarterly Update</td>
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<td>• Regional Resilience Framework</td>
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<td>• Racial Equity Baseline</td>
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<td>• Connect SoCal 2024 PEIR: CEQA Documentation Initiation</td>
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<td>Conditions Report: 2022</td>
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<td></td>
<td>• Final 2022 Air Quality Management Plan Appendix IV-C RTP/SCS and Transportation Control Measures</td>
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<td>EEC 12-month lookahead</td>
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<td>• Transportation Conformity Analyses of Proposed Final 2023 FTIP, Proposed Final 2020 Connect SoCal Amendment #2</td>
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<tr>
<td>Oct-Dec</td>
<td>• Planning Context: Energy</td>
<td>• Sustainable Communities Program: Civic Engagement, Equity, and EJ Projects:</td>
<td>• Climate Emergency Resolution Quarterly Update</td>
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<td>• Planning Context: Natural &amp; Working Lands</td>
<td>Approve Final Guidelines</td>
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<td>• Li Battery Recycling Group Report Overview</td>
<td>Regional Advance Mitigation Planning Policy Framework</td>
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<td>• Planning Context: Brownfields</td>
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<td>• Request to Release Connect SoCal 2024 PEIR Notice of Preparation</td>
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<td>• Local Data Exchange Update</td>
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<td>• Transportation Conformity Analyses of Draft 2023 FTIP Modeling Amendment and Draft 2020 Connect SoCal Amendment #3</td>
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# EEC Committee Agenda Outlook for FY 2023

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<td>• Sustainable Communities Strategy Technical Methodology Submittal to CARB</td>
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<td>• Climate Emergency Resolution Quarterly Update</td>
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<td>• Planning Context: Climate Adaptation &amp; Resilience</td>
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<td>• Strategies for Clean Transportation Technologies</td>
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<td>• Connect SoCal CEQA Addendum No. 4 to Programmatic Environmental Impact Report</td>
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<td>• Equity Analysis Update</td>
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<td>• PEIR Alternatives Update</td>
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<td>April-June</td>
<td>• Strategies for Land-Use: Natural and Farmland Conservation</td>
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<td>• Racial Equity Early Action Plan—Progress Update</td>
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<td>• Strategies for Land-Use: Housing Support Infrastructure (Water &amp; Energy)</td>
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<td>• Climate Emergency Resolution Quarterly Update</td>
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<td>• PEIR Mitigation Measures</td>
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